



***The Civil Affairs Association***  
in coordination with the  
***Association of the United States Army***  
***Modern War Institute at West Point***  
***Irregular Warfare Initiative at West Point***  
***U.S. Army Peacekeeping & Stability Operations Institute***  
***Joint Special Operations University***  
***NATO Civil-Military Cooperation Center of Excellence***  
and  
***Joint Civil-Military Interaction***  
and with the sponsorship of  
***The Patriot Fund***  
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***Civil Solutions International***  
***Valka Mir Human Security***  
and  
***Conducttr***

*Is pleased to invite you to the online*

***2024 Civil Affairs Roundtable:***  
***“Campaigning and Civil Affairs”***

Thursday, 18 April 2024

Among the observations from the fall Civil Affairs Association Symposium on "Campaigning and Civil Affairs," captured in the [Interim Symposium Report](#), are that:

- Civil affairs capabilities and civil affairs operations (CAO) are integral to campaigning.
- The theater-strategic and operational levels are critical for integration of CA forces.
- Campaigning at joint command and country team levels is inherently an interagency undertaking.
- Campaigning is not only the best way for GCCs and Army Service Component Commands (ASCCs) to leverage CA but also the best way for CA to support and integrate with these commands.
- Multicomponent CA and multidisciplinary information-related force teaming is the way forward to successful integration of CA forces in strategic competition, integrated deterrence, and campaigning as well as large-scale combat operations (LSCO).
- Army 38G Military Government Specialists are ideally suited for employment in campaigning.
- The need for dedicated maritime CA forces has once again become more obvious.
- The extended CA Corps needs to create an identifiable 21st century strategic narrative for CA.

The Roundtable picks up on the unfinished work of identifying the doctrine, organization, training, materiel, leadership and education, personnel, facilities, and policy (DOTMLPF-P) implications of the above findings, with the help of senior Army leadership, in identifying the capacities and capabilities of 21<sup>st</sup>-century warrior-diplomats to improve or build to support theater and operational campaigning across the competition continuum, including large-scale combat operations (LSCO). After institutional and command updates, it also continues the search for a Corps-wide narrative on the Civil Affairs value proposition. Last, as always, is the open discussion of the next annual theme for the *2024-25 Civil Affairs Issue Papers*.

## Agenda

All times EDT (GMT -5)

- 9:00 Program Updates  
*Christopher Holshek, Colonel, U.S. Army Civil Affairs (Ret.), Vice President, Civil Affairs Association and Distinguished Member of the Civil Affairs Corps*
- 9:15 Opening Remarks  
*Major General Hugh Van Roosen, U.S. Army (Ret.), President, Civil Affairs Association*
- 9:30 Civil Affairs Proponent and Command Responses and Updates  
Facilitator: *Dennis J. Cahill, Colonel, U.S. Army Civil Affairs (Ret.), Deputy Civil Affairs Capability Manager, U.S. Army Special Operations Command Force Modernization Center; Director, Civil Affairs Association; and Distinguished Member of the Civil Affairs Corps*
- *Lieutenant Colonel Matthew Ives, J39-Civil Affairs Branch and Proponent Chief, U.S. Special Operations Command*
  - *Colonel John Ferry, Civil Affairs Capability Manager, U.S. Army Special Operations Command Force Modernization Center (TBC)*
  - *Colonel David J. Kaczmarek, Commander, 95th Civil Affairs Brigade (SO) (A)*
  - *TBD G-3/5/7, U.S. Army Civil Affairs & Psychological Operations Command (Airborne)*
  - *Colonel Jay Liddick, Director, U.S. Army Peacekeeping & Stability Operations Institute*
  - *Lieutenant Colonel Brad Hampton, Director, U.S. Marine Corps Civil Affairs School*
  - *Lieutenant Colonel Peter Schaefer, Branch Chief, Concepts Interoperability Capabilities, Civil-Military Cooperation Centre of Excellence, The Hague*
- 11:00 Keynote Speaker:  
*Dr. Ajit Maan, Founder & CEO, Narrative Strategies*  
“What Is Narrative and Why Does It Matter to Civil Affairs?”  
Facilitator: *Christopher Holshek, Colonel, U.S. Army Civil Affairs (Ret.), Vice President, Civil Affairs Association and Distinguished Member of the Civil Affairs Corps*
- 11:30 Finding a Corps-wide Narrative on the Civil Affairs Value Proposition – Deliverables Report  
Moderator: *Hugh Van Roosen, Major General (Ret.), U.S. Army (Ret.), President, Civil Affairs Association*  
Presenters:
- *Dennis J. Cahill, Colonel (Ret.), Colonel, U.S. Army Civil Affairs (Ret.), Deputy Civil Affairs Capability Manager, U.S. Army Special Operations Command Force Modernization Center; Director, Civil Affairs Association; and Distinguished Member of the Civil Affairs Corps*
  - *Christopher Holshek, Colonel, U.S. Army Civil Affairs (Ret.), Vice President, Civil Affairs Association and Distinguished Member of the Civil Affairs Corps*
- 13:00 Open Discussion on the Theme of the 2024-25 Civil Affairs Issue Papers  
Facilitator: *Christopher Holshek, Colonel, U.S. Army Civil Affairs (Ret.), Vice President, Civil Affairs Association, and Distinguished Member of the Civil Affairs Corps*
- 14:00 Final Announcements, Closing Remarks, and Adjournment  
*Major General Hugh Van Roosen, U.S. Army (Ret.), President, Civil Affairs Association*

Next Event: On-site and online Civil Affairs Symposium, November 2024 (date/location TBD).

For more information, go to: <https://www.civilaffairsassoc.org/>