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AOJK-CA**

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Civil Affairs Proponent Newsletter

2nd QTR FY18

Celebrating 100 Years of Civil Affairs

Nearly 100 years ago, COL Irwin L. Hunt, officer in Charge of Civil Affairs, Third Army stated that “The American Army of occupation lacked both training and organization to guide the destinies of nearly one million civilians whom the fortunes of war had placed under its temporary sovereignty.”

We will commemorate this occasion by hosting a CA centennial week from 29 Oct thru 4 Nov 18 with a number of events that will celebrate and congregate our branch. This will be made possible through the efforts of the CA proponent, 3rd BN, 1st SWTG (A), the Civil Affairs Association, the Special Operations Center of Excellence (SOCOE) Staff and others. We will continue to inform you of the progress of these events throughout the year.

Civil Affairs Centennial Week will provide us with an opportunity to both celebrate our unique heritage and further educate the military and public at large about our Civil Affairs Regiment and the important role we played over the past 100 years in service to our great nation. Increased awareness of Civil Affairs within the military and the general public will pay long-term dividends in terms of recruiting, retention, and branch utilization.





Commandant's Corner

Civil Affairs Commandant
COL Charles Burnett

We continue to focus our Branch proponent priorities on Doctrine, Training, Personnel and Civil Affairs capability development. We will continue to solicit feedback from the total force as we continue to advocate for the Civil Affairs branch.

Over the course of the last quarter we have made significant strides to communicate where we are and where we are going. In January we held the Civil Affairs Branch, active component council of colonels at Fort Bragg, NC. The proponent briefed participants nearly twenty senior leaders from across the branch representing PACOM, EUCOM, 1st CORPS, 18th Airborne CORPS, the Joint Staff, TCAPTs and OSD on current DOTMLPF-P efforts to solicit feedback and stimulate discussion. With participation from unified action partners across the USG and academic community it was truly a high value event. This was a great and unique opportunity for us to receive candid and relevant feedback from the senior leaders of our branch. This is only the first step in a long effort. During the 3rd quarter, we will conduct the reserve component council of colonels and focus on those issues relevant to our Reserve and National Guard units and formations. This is just a small part of a larger effort where will continue to increase our communication with you, the Civil Affairs Branch.

Additionally, we have initiated our efforts to commemorate the 100 years of Army Civil Affairs. Nearly 100 years ago, COL Irwin L. Hunt, the officer in charge of Civil Affairs within 3rd Army stated that “The American Army of occupation lacked both training and organization to guide the destinies of nearly one million civilians whom the fortunes of war had placed under its temporary sovereignty.” There will be a number of events throughout the course of the year that will celebrate and congregate our branch. The efforts of 3rd Bn, 1st SWTG (A), the Civil Affairs Association, Special Operations Center of Excellence (SOCOE) staff and others have been instrumental and we will continue to inform you of the events through the year.



The culmination, in 1st QTR FY19 , will be in conjunction with the Distinguished and Honorary Member of the Regiment inductions, the fall CA association symposium, various CA course graduations and a Civil Affairs Branch ball hosted by the 95th CA BDE (A) at Fort Bragg, N.C. We are all very excited for the numerous upcoming events as well as for the inputs and support we have received.

We have completed production of the rewrite of the capstone Civil Affairs publication, FM 3-57. This has been a long and branch wide effort initiated in Feb 16. With a projected publication date of May 18, the new FM will be a triggering event for many other efforts. To better inform senior leadership across the Civil Affairs branch and larger community of interest, we are developing an executive level information brief. Our intent, is to provide this brief to the brigade level and above Civil Affairs formations. The new doctrine seeks to capture baseline capability requirements for the entire branch; allowing us to better articulate our contributions to maneuver commanders and focusing our operational and institutional training efforts.

I would like to challenge all of us, regardless of component or unit, to re-double our efforts as Civil Affairs recruiters. Although the preponderance of the effort has traditionally been the responsibility of our teammates in United States Army Recruiting Command, the Special Operations Recruiting Battalion and individual units and organizations, our historical methods and means will not be sufficient for the future. We must continue to look for motivated, innovative, and adaptable people to fill our ranks. Without the right people, it will not matter if we have new and appropriate doctrine. It will not matter if we have the newest strategies and capabilities. It will not matter how many hours, days, weeks or years you work to improve the Civil Affairs Branch. Without the right people, we will be ineffective.

How can you help? We are always looking for feedback from the force. We are still in the development of a Milsuite or similar platform to communicate proponent developments and information. Our intent is to provide updates and developments across all DOTMLPF-P domains, as well as recent vignettes from our operational force to inform new and potential Civil Affairs officers and NCOs and provide a platform to inform the community of interest.

I would like to once again thank each member of the Civil Affairs branch for your continued efforts and support. We continue to strive to develop the best Civil Affairs professionals, capabilities and doctrine for the entire branch. Our focus will continue to synchronize DOTMLPF-P solutions throughout the institutional and operational enterprises to support the Army and the joint force.

Secure the Victory!

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Force Modernization: AOJK-FM

Directorate Chief
Mr. Dennis Cahill

The Civil Affairs Force Modernization Directorate is working on four strategic documents that will affect the future of the total Civil Affairs force - the CA Operations 2025 and Beyond White Paper (CA White Paper), the Theater CA Command (TCACOM) Organizational and Operational Concept (O&O), the Special Operations Force CA Brigade (SOF CA BDE) O&O, and the Conventional Force CA Brigade (Multi-Component) (CF CA BDE (MC)) O&O. These documents are currently being staffed across the U.S. Army Training and Doctrine Command's centers of excellence and the Civil Affairs operating force.

The CA White Paper describes how future Civil Affairs forces will operate as part of joint, inter-organizational, and multinational efforts to accomplish objectives and support U.S. national interests. This publication will lead force development and modernization efforts by establishing a common framework within which to develop the specific capabilities required to enable integrated Civil Affairs operations fully in the 2025-2040 timeframe.

The TCACOM is an echelon above brigade (EAB) headquarters and formation that is uniquely manned, equipped, and organized to address civil matters of military concern it enables Geographic Combatant Command (GCC), Army Service Component Command (ASCC), and 4-star ARFOR or joint force commanders to fully see and understand the depth of the battlefield in and across all domains, decide on a course of action quickly, shape the battlefield for operational and tactical success, and take action to strike the enemy at multiple decisive points rapidly to win across the entire continuum of competition as identified in the Multi Domain Battle (MDB) Concept.



The SOF CA BDE provides our nation with a unique and complete special warfare capability. Special warfare includes many dynamic, non-military factors that can pose very real threats or provide tremendous opportunities (political, economic, religious, cultural, etc.). The SOF CA BDE is the only member of the Army's special warfare team that specializes in countering irregular threats through a unique capability to enhance partner or degrade adversary governance, which includes the formal or informal organizations, systems, mechanisms, or institutions that control, influence, or direct a population. It provides SOF Commanders an advantage by understanding human geography and conducting population-centric operations that degrade or disrupt threats to the civil populace. Alongside its special warfare counterparts, the SOF CA BDE provides an integrated SOF solution across the full spectrum of operations, a process that usually begins at the Special Forces Group (SFG) level.

The CF CA BDE (MC) plans, synchronizes, and conducts Civil Affairs operations (CAO) to negate civil vulnerabilities across the range of military operations (ROMO) in support of combatant commanders, U.S. Ambassadors, and other agencies (as directed). The CF CA BDE (MC) can also be task-organized or augmented to form the core of a joint or multi-partner civil-military operations (CMO) task force. Multi-compo capabilities enhance the integration of the Army's manned components, improve the resource and readiness posture of the Army, optimize the capabilities of each participating component, and enhance standardization of force manning, training, and equipping.

Questions regarding these and other Civil Affairs Force Modernization Directorate efforts should be sent to: caforcemod@socom.mil.

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Division Chief

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Military Government Specialist (38G)

Skill Identifier Updates: In December 2017, HRC published an amendment to the FY18 Military Government Specialist Panel MILPER message in response to DAG1s expansion and refinement of the skills associated with the Military Government Capability. This change specifically redefined the original nine specialties and added an additional seven for a total of eighteen Skill Identifiers (SIs). DA Pam 611-21, Table 4-3 has been updated to reflect these changes. For additional information please see either MILPER Message 17-383 (<https://www.hrc.army.mil/milper/17-383>) or the milSuite Military Governance page (<https://www.milsuite.mil/book/groups/38g-military-government-specialist-information>). All future panels will consider applicants based upon these new SIs. Applicants who are interested in re-applying for the 38G Program under either a newly created SI or the redefinition of a previous SI, should refer to Applications Requirements Category Table located within MILPER message 17-291 and resubmit their packet accordingly.

Professional Military Education Requirements: The Proponent has recently received several questions regarding the Professional Military Education (PME) requirements of 38Gs. **BLUF: 38G Qualification is wholly separate from PME qualification.** Officers are qualified to serve as 38Gs and are deemed eligible to branch transfer to the AOC by the 38G Panel based upon their civil sector education and expertise.



This qualification has no bearing on the officer's requirement to complete PME in order to be eligible for promotion to the next grade. As with all other Army branches, Civil Affairs CPTs (38A or 38G) must attend a Captains Career Course to be considered PME complete. 1LT(P)s and CPTs that are deemed qualified may elect to enroll and attend the Reserve Component Civil Affairs/Psychological Operations Captain's Career Course.

Ms. Davis is currently constructing a Q&A sheet to address this topic and many others we receive. Once approved, it will be distributed to USACAPOC and the CACOM's Functional Specialty Cell Chiefs for distribution.

Civil Affairs in the Army National Guard

In the past, Army National Guard Officers and NCOs have been able to attend CA training for the purpose of filling 38A and 38B billets in NG BCTs; however, they have never been allowed to be awarded and officially serve as CA Officers and NCOs. Predicated by a joint effort between the National Guard Bureau and the Civil Affairs Proponent, National Guardsman have recently been afforded the opportunity to complete a branch transfer in order to serve as Civil Affairs Soldiers within National Guard units. At this time, there are five Guardsman who have transitioned to the Civil Affairs branch and are officially serving their state in the CMF-38 capacity. Training and qualification requirements for award of the Civil Affairs branch to Army National Guard Officers and NCOs are the same as those required for Army Reserve Officers and NCOs.

Updated Active Component Officer Accessions Process

Over the past month, the Personnel Division has been working on the development of a new Active Component Officer Accessions process. Effective immediately, there is no longer an ARSOF Accessions Panel that will meet every year at HRC to review applications for Assessment & Selection. Officers in the target year group will now be invited to attend A&S over the course of the fiscal year as they express interest and submit an application. The new process is very similar to how Active Duty Enlisted are currently recruited and is expected to allow officers more flexibility in their timelines and decrease wait times between selection and training pathway attendance. While the process to apply has changed, interested candidates must still seek out a Special Operations Recruiter to submit an Assessment and Selection application packet. A MILPER Message amending the process and application procedures should be released by HRC within the next 30 days.

CMF Realignment

As many are already aware, DAG1 recently began executing the final mandatory phases of the CMF Realignment. Most Soldiers that were identified for mandatory reclassification have already seen their MOS change but will remain in their current unit and position until they PCS, redeploy or are scheduled for training. A recap of the process is below. Anyone with general questions about the realignment are invited to reach out to the Civil Affairs Proponent (specifically the Personnel Division) for clarification. Individuals with questions about a specific reclassification should first reach out to their Command Career Counselor.

In September 2016, the Army announced the deactivation of four Active Component Civil Affairs Battalions as a result of TAA 17-22. Due to this loss of structure (13% Officer and 15% enlisted) and the Army's 105% CMF aggregate strength cap, DA directed a CMF realignment. Over the course of six months and a series of meetings between the Civil Affairs Proponent, DAG1 and multiple stakeholders within HRC, a deliberate realignment plan and target reclassification numbers were developed. The CMF Realignment was executed in four deliberate phases. The culminating phase would be the phase in which the target reclassifications were achieved.

PHASE 1: 09U – CMF 38 NCOs (at all grade plates) that no longer met the requirements to hold the MOS or had 17+ years of service and were no longer eligible for promotion to the next grade were immediately reclassified to 09U.

PHASE 2: Voluntary Reclassification (Fast Track Program) – Announced via MILPER Message 17-322, currently serving 38B30s (excluding those that held the W4 additional skill identifier, possessed a control language of Arabic, Chinese, Korean, Russian, Tagalog or Thai or had been selected for promotion to SFC) were afforded a period of 90 days to voluntarily reclassify to their old MOS or a new one of their choosing (provided they meet all eligibility requirements). When it was determined that we would not achieve the target reclassifications through Phases 1 & 2, HRC moved to mandatory reclassification.

PHASE 3: DAG1 Directed Mandatory Reclassification – 38B30s that came to Civil Affairs from Army critical shortage MOSs less than three years ago were taken first.

PHASE 4: Branch Identified Mandatory Reclassification – The final step to achieve the target reclassification number was through an MOS board-created Order of Merit List (OML). In December 2017, the Proponent executed this board to review and create the aforementioned OML based upon a full assessment of each Civil Affairs NCO's file. The Civil Affairs Commandant presided over the board of three operational force SGMs.

Training With Industry (TWI)

The Civil Affairs Proponent recently hosted the current Training with Industry (TWI) Program fellows for an update on their activities within the program. The Proponent is the overall manager of the program which is an Army work-experience program to provide Key Development (KD)-complete captains or junior majors exposure to managerial techniques and industrial procedures within corporate America. The unique training and insight received by fellows in the program is not available through the military school system. For example, fellows learn business and proposal development, program design and implementation and best practices for collaborating with other US government agencies, private sector organizations, and the entire spectrum of US and international organizations.

There are currently two CA TWI positions, one with Creative Associates International, in Washington D.C. and the other with the Research Triangle Institute (RTI) International, in Raleigh, N.C. TWI assignments incur a three-year additional duty service obligation (ADSO) and require a two-year utilization tour following the 1-year program.

Interested officers may learn more about the TWI application process on the HRC website. Questions and/or considerations for those wishing to apply to the program can also be directed to the Civil Affairs Branch HRC representatives. The Civil Affairs Branch, in coordination with the Army-wide TWI program manager, will choose the best qualified officers to fill the positions after the packet deadline. Packets are reviewed for strength of file, availability, timeline and equity of broadening opportunities. 2018 TWI applications are due no later than 30 March 2018. Selected officers will be notified in Spring 2018 and report to respective TWI positions in July 2019 for a one-year assignment followed by a 2-year utilization tour at the Civil Affairs Proponent.

Questions regarding these and other Civil Affairs Personnel Proponent Directorate efforts should be sent to: swscapersonnel@socom.mil.

**Point of Contact:**

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Division Chief
Mr. Jim DiRisio

Collective Training Development

Training developers continue to ensure collective training products are current and published through Army systems in accordance with current regulations, policy and business rules.

Standardized METLS for HHCs

In response to a requirement for all “AA” Standard Requirements Code (SRC) organizations to have an Army-directed METL, we are developing collective tasks for Civil Affairs Headquarters and Headquarters Companies (HHCs) at the battalion, brigade and CACOM echelons. We will submit these as METLS to the Army Standards for Training Readiness Advisory Group (STRAG) for approval in FY19.

Collective Training Products for the Force

Units and individuals can access current Civil Affairs collective tasks in the Central Army Registry (CAR) though the following CAC-required direct links to four “rucksacks” for the following conventional forces Civil Affairs echelons.

Civil Affairs Collective Tasks – CACOM

Civil Affairs Collective Tasks – BDE

Civil Affairs Collective Tasks – BN

Civil Affairs Collective Tasks – CO

Civil Affairs METLS are available with CAC on the Army Training Network (ATN) at https://atn.army.mil/dsp_DA_Standardized_METL.aspx



Combined Arms Training Strategies (CATS) provide task-based, event driven training events for use in developing unit training guidance, strategy, and calendars. CATS are available with a CAC on the Army Training Network (ATN) at https://atn.army.mil/dsp_CATSviewer01.aspx

Individual Training Development

We continue to develop individual tasks and courseware in accordance with Army regulation and policy and remain the only USAJFKSWCS/SOCOe branch to have one hundred percent of its curriculum approved by TRADOC and published to Army systems as Major Force Program (MFP)-2 courses.

Inclusion of Leader Core Competencies (LCCs) in 38B Civil Affairs Specialist Courses

USAJFKSWCS/SOCOe Civil Affairs NCOs from the Training Development Division (TDD) and 3rd BN(A), 1st SWTG(A) and the 38B instructional systems specialist completed a collaborative process that integrated the Army's new Leader Core Competencies (LCCs) into all 38B Civil Affairs Specialist Noncommissioned Officer Professional Development System (NCOPDS) courses. The six LCCs are: Readiness, Leadership, Training Management, Army and Joint Operations, Program Management, and Communications. Their integration into existing curricula supports the redesign of NCO PME, as they replace what was formally known as common core in the legacy NCOES. As part of a USASMA working group, the USAJFKSWCS/SOCOe team analyzed the LCC, modified the designs of the Active Component MOS pathway course, the Reserve Component ALC and the Reserve Component SLC and developed the necessary lesson plans for the inclusion of the LCC. Documentation is being submitted to TRADOC to ensure that, if funded by the Army, all 38B NCO PME is compliant with LCC directives in FY21. More information about the LCC is available at <http://usasma.armylive.dodlive.mil/>

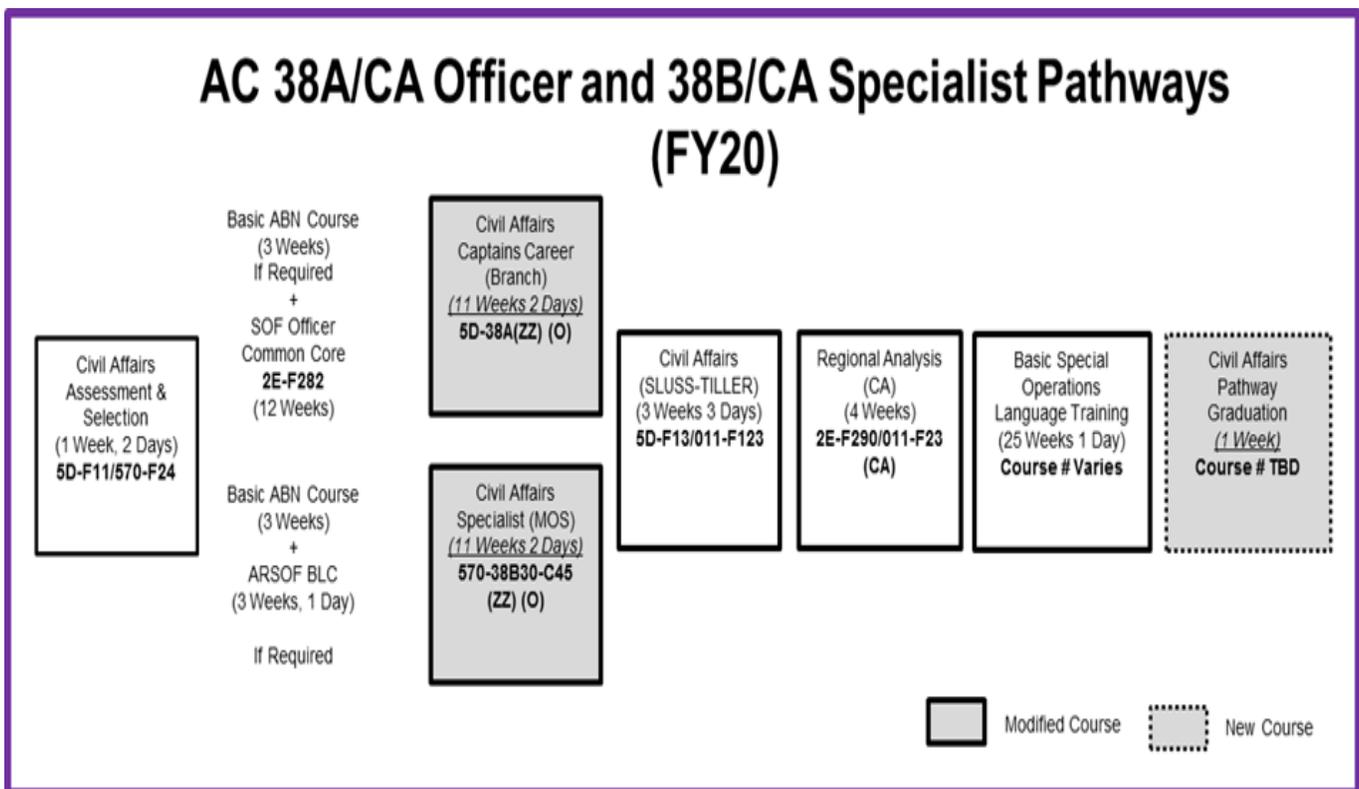
Individual Training Products for the Force

All individual tasks are available with a CAC on the Central Army Registry (CAR). A direct link to the "rucksack" that contains all current 38A Civil Affairs officer critical tasks is at <https://atiam.train.army.mil/catalog-ws/view/100.ATSC/CCC394BD-816E-4A30-97B6-352C25070DE0-1415300474052/report.pdf>

A direct link to the "rucksack" that contains all current 38B Civil Affairs specialist critical tasks is at <https://atiam.train.army.mil/catalog-ws/view/100.ATSC/19B02548-93CA-4610-BA9B-6ED92C28FF3C-1395161398464/report.pdf>

Changes to Active Component 38A and 38B Pathway Courses

Training developers and 3rd BN(A), 1st SWTG(A) leadership have also worked together to make a significant change to the sequence of courses in the Active Component Civil Affairs Officer and Civil Affairs Specialist pathways. The new design allows the MFP-2 courses that 3rd BN(A), 1st SWTG(A) implements to be conducted in sequence, and to be followed by MFP-11 courses that the Special Warfare Education Group (SWEG) implements. Beginning in FY20, USAJFKSWCS Civil Affairs Students who have been selected during Civil Affairs Assessment and Selection will attend a longer Branch/MOS course that integrates content from the Introduction to Civil Affairs course, and then attend the SLUSS-TILLER course. After completion of SLUSS-TILLER, they will progress to the Regional Analysis and Basic Special Operations Language Training (BSOLT) courses. Officers will continue to attend the SOF Captains Career Course prior to the Branch course.



Questions regarding these and other Civil Affairs Training Development Directorate efforts should be sent to: SWCS_CA_Training@socom.mil.

**Point of Contact:**

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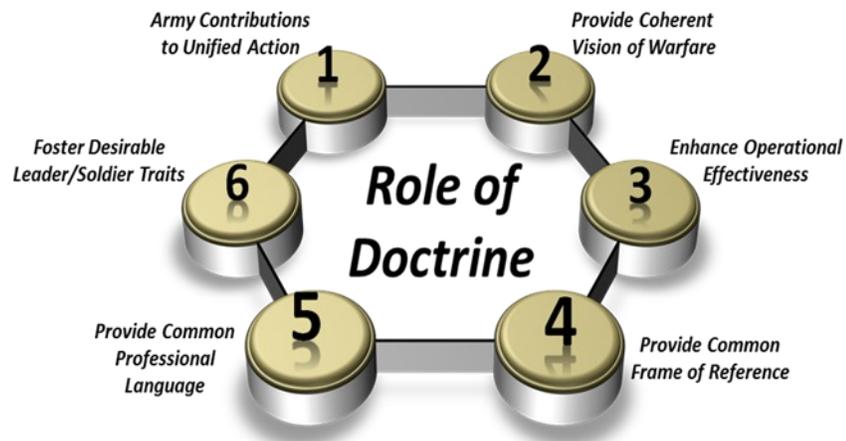
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Doctrine: AOJK-CAD

Division Chief
Mr. Robert Miller

Doctrine is the Army's expert body of knowledge. It serves as the starting point for organizations and leaders to think about and conduct operations based on current capabilities and executable by forces currently in existence. It is dynamic and changing based on lessons learned in current operations and training, adaptive enemies, and shifts in force structure, technology, and social values. Doctrine is the language of the Army professional.



The CA Doctrine Division functions as the doctrine domain manager for all Army CA forces. The doctrine division develops CA doctrine for the planning and execution of Civil Affairs operations (CAO) by CAO staff officers (G-9/S-9) and sections, CA units and teams, and the civil military operations center (CMOC). We currently manage, develop, write, revise, review, staff, integrate, and publish 30 CA doctrine products. Through doctrine review of 240 products annually, we ensure that CA literature products are consistent with allied, joint, multi-Service, and Army doctrinal publications and other products.



When manpower and resources allow we provide operational support to CA units, training centers, and exercises. We conduct external engagements with other proponents, CADD, CAC, USSOCOM, sister services and the interagency. We also provided doctrinal SME support to other DOTMLPF-P domain managers for CBAs, material solution development, scenario development, force design updates, concepts, training development and personnel management.

Overall product development and review workload has grown exponentially with zero realized growth to manpower resources.

PRODUCTS	DOCTRINE REVIEWS
2001 1 Doctrinal Product	2014 185 Doctrine Reviews
2004 4 Doctrine Products	2015 225 Doctrine Reviews
2008 8 Doctrine Products	2016 242 Doctrine Reviews
2013 20 Doctrine Products	2017 231 Doctrine Reviews
2017 30 Doctrine Products	

CA Doctrine Status

FM 3-57, Civil Affairs Operations

This is a complete rewrite to the current FM 3-57 dated Oct 11. Publication development began Feb 16. Preparation included a request for feedback survey. Staffing included the program directive and the initial draft. The manual has been completed was sent to the Army publishing directorate (APD) on 6 Apr 18 for authentication and publishing to the APD website. The manual should be available on the APD website within the next 30-60 days.

ATP 3-57.10, Civil Affairs Support to Populace and Resources Control

This manual is current and was last published in Aug 13. Revision will begin as manpower and other resources become available.

ATP 3-57.20, Civil Affairs Support to Foreign Humanitarian Assistance

This is a revision to the current ATP 3-57.20 dated Feb 13. Publication development began Apr 16. Program directive was staffed in Jan 17. Currently developing author's draft. Estimated worldwide staffing date of Oct 18 with a publication target date Jun 19. Primary Author is Mr. Hartzel.

ATP 3-57.30, Civil Affairs Support to Nation Assistance

This manual is current and was last published in May 14. Joint doctrine changes (JP 3-0) removing the term nation assistance and replacing it with foreign assistance will require this manual be made a priority for revision once manpower and other resources become available.

ATP 3-57.40, Military Government Operations

This publication was originally on hold for information from IMMSG with regards to the organization and employment of CA functional specialists for executing transitional military authority. As manpower and other resources become available this manual will be scheduled for initial production to capture the CA branch's role in transitional military authority and support to civil administration as part of overarching military government operations.

ATP 3-57.50, Civil Affairs Civil Information Management

This is a revision to the current ATP 3-57.50 dated Sep 13. Publication development began Jan 17. Program directive staffed 30 Jan 17. CIM survey staffed to USACAPOC G-3 and CIM OIC; the four separate CA BDE DCOs and select G-3s; Corps G-9s, DIV G-9s and select S-9s, rate BDE G9/S9s, and the T-CAPTs (14 May – 15 Jul 17) with no response. Currently developing initial draft. Estimated worldwide staffing date of Aug18 with a publication target date Jun 19. Primary Author is Mr. Vajner. A CIM community of interest working group will be scheduled for the summer/fall of 18.

ATP 3-57.60 Civil Affairs Planning

This is a revision to the current ATP 3-57.60 dated Apr 14. Publication development began Apr 17. Program directive was staffed in Jun 17. Currently developing author's draft. Estimated worldwide staffing date of Oct 18 with a publication target date Jul 19. Primary Author is Mr. Gaweda. A CA planning community of interest working group will be scheduled for the summer/fall of 18.

ATP 3-57.70, Civil-Military Operations Center

This is a revision to the current ATP 3-57.70 dated May 14. Publication development began Sep 17. Author is currently developing the program directive and staffing letter for the commandant's signature. Estimated worldwide staffing for the program directive is June 18 with worldwide staffing date of the initial draft in Apr 19. The publication target date is Dec 19. Primary author is Mr. Vogus. A CMOC community of interest working group will be scheduled for the summer/fall of 18.

ATP 3-57.80, Civil-Military Engagement

Original publication was published in Oct 13. This revision is currently in a "Hold" status. The majority of information in this ATP is directed and developed by USSOCOM. Once USSOCOM has completed the revision to its CME directive the CA commandant's office will open discussions on whether this should be a US-SOCOM produced publication. Primary Author is Mr. Hill.

GTA 41-01-001, CA General Concepts

This is a revision to the current GTA 41-01-010, Civil Affairs Protection Considerations dated Aug 10. Publication development began Mar 15. Currently in editing for development of the initial draft (ID) with a publication target date of Jun18. Primary Author is Mr. Gaweda.

GTA 41-01-002, Arts, Monuments and Archives

This GTA is current and was last published in Oct 15.

GTA 41-01-003, Civil Affairs Team Guide

This revision will supersede the current GTA 41-01-003 CA FHA planning guide from Aug 09. Publication development began Jan 17. Currently in editing for development of the initial draft (ID) with a publication target date of Jun 18. Primary Author is Mr. Hill.

GTA 41-01-004, CA Reference Guide

This GTA is current and was last published in Sep 16.

GTA 41-01-005, Religious factors Analysis

This GTA is current and was last published in Feb 15.

GTA 41-01-006, CA Organizations and Functions

This revision will supersede the current GTA 41-01-006, Working with OFDA from Oct 07.

Publication development began Apr 15. Currently in Author's draft phase with a publication target date of Jul 18. Primary Author is LTC Rundgren.

GTA 41-01-007, Civil Affairs Project Management

This is a revision to the current GTA 41-01-007 dated Nov 12. Publication development began Jan 17. Currently in editing for development of the initial draft (ID) with a publication target date of Jul 18. Primary Author is Mr. Gaweda.

GTA 41-01-008, Negotiations and Mediation

This GTA is current and was last published in Sep 16.

GTA 41-01-009, CAO Staff Support (TBD)

This GTA was started and then put on hold for competing priorities and manpower. As resources become available this GTA will be reassessed and restarted.

GTA 41-01-010, Civil Affairs Protection Considerations

This is a revision to the current GTA 41-01-010, Civil Affairs Protection Considerations dated Aug 10. Publication development began Mar 15. Currently in editing for development of the initial draft (ID) with a publication target date of Feb 18. Primary Author is Mr. Gaweda

GTA 41-10-001, PRC General Concepts

This GTA is current and was last published in Aug 15.

GTA 41-20-001, FHA General Concepts

This GTA is current and was last published in Sep 16.

GTA 41-20-002, Foreign Disaster Relief

This is a new GTA. Publication development began Jan 17. Currently in editing for the development of the author's draft (AD) with a publication target date of Aug 18. Primary Author is Mr. Hartzel.

GTA 41-20-003, Steady State Humanitarian Assistance

This is a new GTA. Publication development began Feb 17. Currently developing the initial draft with a publication target date of Jul 18. Primary Author is Mr. Hartzel.

GTA 41-30-001, Foreign Assistance General Concepts

This is a new GTA. Publication development began March 14. Currently in editing for the final draft with a target publication date of Jun 18. Publication underwent a complete revision due to the joint force changing nation assistance to foreign assistance. Primary author is Mr. Vogus.

GTA 41-50-001, CIM General Concepts (Oct 15)

This GTA is current and was last published in Oct 15.

GTA 41-50-002, CIM - Collection

This is a new GTA. Publication development began Jan 17. Currently in editing for development of the initial draft (ID) with a publication target date of Jul 18. Primary Author is Mr. Vajner.

GTA 41-50-001, CIM - Collation

This is a new GTA. Publication development began Feb 17. Currently in editing for development of the initial draft (ID) with a publication target date of Jul 18. Primary Author is Mr. Vajner.

GTA 41-50-001, CA Planning Guide

This GTA is current and was last published in Sep 16.

GTA 41-70-001, CMOC General Concepts

This is a new GTA. Publication development began March 17. Currently in the development of the initial draft. CMOC survey questions were sent out in Jun 17 to 353 CA CMD and 308th CA BDE as part of the CPX-F. They were again out in April 18 to 364 CA BDE during the CSTX at Fort Knox. To date we have not received input from this survey. Target publication date is Aug 18. Primary author is Mr. Vogus.

GTA 41-80-001, CME General Concepts

This is a new GTA. Publication development began Jul 15. Publication completed through final draft (FD) but put on hold pending USSOCOM's rewrite of the CME directive. Primary Author is Mr. Hill.

Doctrine Resources

U.S. Army CAC Helpful URLs: <http://usacac.army.mil/core-functions/doctrine/doctrine-links>

Army Publishing Directorate (Public): <https://www.apd.army.mil/>

Central Army registry: <https://rdl.train.army.mil/catalog/catalog/search.html>

Army Training Network: <https://atn.army.mil/>

Joint Electronic Library Plus (Public): <http://www.dtic.mil/doctrine/doctrine.html>

Joint Doctrine Education and Training Electronic Information System (CAC Enabled):

<https://jdeis.js.mil/jdeis/index.jsp?pindex=0>

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Announcement: 2018 Civil Affairs Centennial Week Call for Papers

Discussion:

Over the past 100 years, Civil Affairs has transformed numerous times to meet challenges on behalf of our Nation's Interest. Some would say that proficiency has come at a cost of the forces' language, cultural skills, and or other related Civil Affairs Core Skillsets. Others might say where we have developed enough to meet tomorrow's uncertainty and conflicts. For the Civil Affairs Regiment, in order to successfully fulfill our role in building capacity and shaping the battlefield, we must continue to transform at the speed of the enemy plus 1. This leads as an introduction to the 2018 Civil Affairs Centennial Week Call for Papers topic.

Topic:

Transformation. How do we successfully transform our CA branch DOT-MLP-FP capabilities to meet tomorrow's uncertainty, enemies, and conflicts, while maintaining our unique ability to work in the human domain?

How will the papers be evaluated and judged?

The Editor in Chief, Special Warfare Magazine will recommend to the U.S. Army John F. Kennedy Special Warfare Center and School Civil Affairs Commandant and panel of distinguished judges to evaluate the entries.

How do I submit a paper?

Complete the attached enrollment form.

Submit the enrollment form with the proposed manuscript via e-mail to Special Warfare: specialwarfare@socom.mil

Deadline for submissions: 1 July 2018



Submissions:

- ◆ Special Warfare welcomes submissions of scholarly, independent research from members of the armed forces, security policy-makers and -shapers, defense analysts, academic specialists and civilians from the United States and abroad.
- ◆ Submit an unclassified, original paper examining any aspect - broad or specific - of the CA Centennial Week Call for Papers topic theme; Transformation of the Civil Affairs Regiment. Articles that require security clearance should be cleared by the author's chain of command prior to submission.
- ◆ Papers should be between 3,000 and 5,000 words in length, not counting end notes.
- ◆ Include a cover letter and submit a complete biography with author contact information (i.e., complete mailing address, telephone, fax, e-mail address).
- ◆ Manuscripts should be submitted in plain text, double-spaced and in a digital file. End notes should accompany works in lieu of embedded footnotes. Please consult The Chicago Manual of Style, 15th Edition, for footnote style.
- ◆ Submit graphics, tables and charts with source references in separate files from the manuscript (no embedded graphics). Special Warfare may accept high-resolution (300 dpi or greater) digital photos; be sure to include a caption and photographer's credit. Prints and 35 mm transparencies are also acceptable. Photos will be returned, if possible.
- ◆ Previously published papers, or papers pending consideration elsewhere for publication, are ineligible. Papers submitted to other competitions still pending announced decisions are also ineligible. (As an exception to this rule, U.S. Army Command and General Staff College students submitting papers to the General Douglas MacArthur Military Leadership Writing Competition may submit the same paper to the Special Warfare ARSOF competition. Thus, it is possible for a single paper to be recognized by both competitions.)
- ◆ Special Warfare reserves the right to edit all contributions. Special Warfare will attempt to afford authors an opportunity to review the final edited version; requests for changes must be received by the given deadline.

Questions

If you have questions contact:

Editor in Chief of Special Warfare

(910) 432-5703 or via email: specialwarfare@ahqb.soc.mil



2018 Civil Affairs Centennial Week Call for Papers Enrollment Form



MEMORANDUM FOR Editor, Special Warfare

SUBJECT: 2018 Civil Affairs Centennial Week Call for Papers

1. Attached is my paper submission for the 2018 Civil Affairs Centennial Week Call for Papers
2. The title of my paper is: _____
3. I affirm that the research paper is my original work. I further affirm that no part of it has been plagiarized from other sources; that all references to other work have been properly and fully attributed; that it has not been previously published; that it is not now being considered elsewhere for publication; and that it is not currently pending consideration as an entry in any other competition.
4. I understand that if my paper is selected to be published in the Special Warfare Magazine, the U.S. Army John F. Kennedy Special Warfare Center and School may reproduce it for instructional purposes, and Special Warfare will have first right of publication without copyright restrictions.

Print your name and contact information legibly.

Contact Information

Signature: _____

Address: _____

Contact Number: _____

Email Contact: _____

**Point of Contact:**

CA Commandant
Operations Specialist
Mr. Tommy Borton
(910) 432-4126
Thomas.borton1@
socom.mil
Or
swcsaops@socom.mil

Announcement: 2018 Civil Affairs Regimental Awards Summer Board

Discussion:

It is that time once again to recognize our Soldiers, Noncommissioned Officers, Officers, Veterans, and Enablers that have successfully contributed in a significant way to the improvement of the Civil Affairs Regiment. Our Regimental Awards Program is designed to honor past and present Civil Affairs Soldiers who have demonstrated the highest standards of integrity, moral character, outstanding degree of professional competence, and have contributed to the promotion and advancement of our Regiment. Our next Distinguished Member of the Regiment (DMOR) and Honorary Member of the Regiment (HMOR) Ceremony is tentatively scheduled for 4 November 2018.

Requirements:

All nominations must be IAW the requirements within the USAJFKSWCS Regimental Honors, Awards, and Affiliation Program, signed BG Turello, AOJK-DCG, dated 3JUL2016.



Nomination Packets:

- ◆ All Nomination Packets must contain the following:
- ◆ Letter of Nomination
- ◆ Biography
- ◆ 8" x 10" Color Photo
- ◆ Bronze Nominations must include:
- ◆ O6 Level Nomination/Endorsement Memo
- ◆ Nomination/Endorsement authority for the Bronze Medallion is delegated to the active and reserve CA Brigade Commanders. Any 38-series Soldier serving in a 38-series duty position outside the Regiment may be nominated/endorsed by the first O6 or higher in their chain of command.
- ◆ Silver Nominations must include:
- ◆ Nominations must be endorsed by the U.S. Army 1st Special Forces Command (A) or U. S. Army Civil Affairs and Psychological Operations Command (A) if the nominee is assigned to a CA unit or through first O6 or higher in their chain of command if assigned outside of a CA unit.
- ◆ Gold Nominations must include:
- ◆ Nominations must be endorsed by the U.S. Army 1st Special Forces Command (A) or U. S. Army Civil Affairs and Psychological Operations Command (A) if the nominee is assigned to a CA unit or through first O6 or higher in their chain of command if assigned outside of a CA unit.
- ◆ Distinguished Members of the Regiment (DMOR) and Honorary Members of the Regiment (HMOR)
- ◆ All nominations must be IAW the requirements within the USAJFKSWCS Regimental Honors, Awards, and Affiliation Program, signed BG Turello, AOJK-DCG, dated 3JUL2016.

How do I submit a Nomination:

Complete the nomination packet IAW USAJFKSWCS Regimental Honors, Awards, and Affiliation Program, signed BG Turello, AOJK-DCG, dated 3JUL2016.

Submit the packet via email to SWCSAOPS@socom.mil and/or thomas.borton1@socom.mil

Deadline for submissions: Friday, 1 June 2018

Our next Civil Affairs Regimental Awards Board is tentatively scheduled 11 - 15 June 2018.



Important Dates

- 29 April 2018: COL David Mickey Marcus DMOR Presentation (West Point, NY)
- 4 May 2018: Distinguished and Honorary Member of the Regiment Ceremony (Fort Bragg, NC)
- 11-15 June 2018: Civil Affairs Regimental Awards Board (Fort Bragg, NC)
- 28 June 2018: Civil Affairs Advanced Individual Training Graduation (Fort Bragg, NC)
- 27 July 2018: Reserve Component Captains Career Course Graduation and Regimental Induction Ceremony (Fort Bragg, NC)
- 3 August 2018: Active Component Civil Affairs Training Pathway Graduation (Fort Bragg, NC)

Civil Affairs Centennial Week 29 October - 4 November 2018 Events

- 2 November 2018: Distinguished and Honorary Member of the Regiment Ceremony (Fort Bragg, NC)
- 2 November 2018: Reserve Component Captains Career Course Graduation and Regimental Induction Ceremony (Fort Bragg, NC)
- 8 November 2018: Active Component Civil Affairs Training Pathway Graduation (Fort Bragg, NC)

12 November 1918 - 12 November 2018: Anniversary of 100 Years of Civil Affairs

