



SCROLL & SWORD

The Journal and Newsletter of the Civil Affairs Association

Winter Board Meeting Highlights

Reserve Leaders Meet With Association Board

President Maj. Gen. Tom Matthews convened the Association's Winter Board Meeting at the headquarters of the Reserve Officers Association of the United States in Washington, DC. Gathering in the 5th floor conference room in the ROA building, strategically located across the street from the Capitol Building and the Senate Office Buildings, were Association officers, directors, and members. The morning was filled with keynote presentations by distinguished visiting speakers and briefings by the commanders of the Civil Affairs Commands. Following a working lunch, the afternoon was devoted to a discussion of and decisions on Association business matters.

Reserve leaders who spoke to the Board were Lt. Gen. James Helmly, Chief of Army Reserve; Maj. Gen. Herbert



Lt. Gen. Helmly, Chief of Army Reserve, receives from President Matthews the certificate designating him as an Honorary Member of the Civil Affairs Corps.



Col. Frank Ryan receives the Honorary Member of the Civil Affairs Corps certificate from President Matthews.

Altshuler, Commander of USACAPOC; Mr Jason Spiegel, Executive Director of the ROA; Col. Frank Ryan, who served as Chief of Staff for the Joint Forces Special Operations Command during initial operations in Afghanistan; Lt. Col. Roland deMarcellus, Commander of the 489th Civil Affairs Battalion during its deployment in Afghanistan; Lt. Col. Curtis Boyd, Commander of the CA-Psyop School Battalion at Ft.

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Issue #1

Spring 2003



Association Directors Maj. Lyles, and Cols. Leary, Sinnott, and Ryan at the Winter Board Meeting

During this meeting other recognitions and presentations included Honorary Member of the Civil Affairs Corps conferred upon Lt. Gen. Helmly and Col. Ryan, the Honorary Colonel of the Corps Certificate to Col Oravetz, and Honorary Sergeant Major of the Corps

Bragg; and Lt. Col. Gainey, 2003 World Wide Civil Affairs Conference Project Officer from USACAPOC .

Certificate to Sergeant First Class VanSant.

Before the keynote presentations, Committee Chair, Col. Irv Lindley, welcomed newly elected Directors. Brig. Gen. Dennis Wilkie, Secretary Treasurer, then gave a report on finances and membership for the Year 2002. President Matthews presented retiring Journal and Newsletter Editor, Maj. Amy Johnson, with the Association’s Distinguished Service Citation and thanks for her years of service.

During the afternoon business session there were reports by Dr. Ken Finlayson, Ft. Bragg Historian, on the Association’s scholarship program at Ft. Bragg; by Col. Joe Kerlin, Chairman of the Civil Affairs Corps Committee, on Corps Activities; and by Col. Frank Romano from ASD SOLIC, on certain Civil Affairs activities at the Pentagon.

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Some of the decisions made by the Board were to fund further development of the Association’s Website to include an on-line store and on-line membership registration, to continue to fund scholarships for students to assist the historians at Ft. Bragg, to fund plaques for Cols. Nobleman and Swarm in the School House at Ft. Bragg, and to modify the Association’s “coin policy” to only give Association Coins to persons who are first time members. A motion by Col Hodgkins was approved which would extend National Honorary Board membership to Generals Shelton, Joulwan, and Tagney. Brig Gen. Bruce Bingham, former USACAPOC Commander, recommended that the Association establish liaison with the Family Readiness organizations for mobilized Civil Affairs units.

“Meeting” cont’d on page 7...

Civil Affairs Soldier Chosen To Be The Army's Representative at the State of Union Address

Master Sgt. Juan Morales, a member of the 401st Civil Affairs Battalion, was honored as the Army's representative at this year's State of the Union Address. During the address he sat in the second row of the balcony. This was immediately behind Ms. Cheney, wife of the Vice President, and behind and three seats to the right of the First Lady, Laura Bush. Morales and Mrs. Morales spent two whirlwind days in Washington, D.C., meeting the President and Ms. Bush, one of their U.S. Senators, and the U. S. Congressman from their New York district. They met the Secretary of the Army and numerous other national leaders.

Morales was one of two veterans from Afghanistan at the address. He was selected to represent all Army soldiers because of his superior leadership in the Army's Civil Affairs team in Afghanistan.

The search for an Army representative -- and an Army Civil Affairs NCO -- went through command channels to Capt. Brian Earley, in the full-time staff at the Webster, New York, 401st CA Bn. As the result of his superior and extended service in Afghanistan, Morales was the first person that Capt. Earley thought to call and the good fortune was that Morales just happened to be at home to answer the phone on this Monday morning, the day before the Address.

Morales agreed to go to Washington, but his one condition was that his wife, Della, must also go. His feeling was that she had kept the Morales home with four children going all during the time of his absence. She deserved to share in this honor.

The short notice for the trip to Washington caused a busy 24 hours before leaving from Rochester the next morning. Green uniform, patches, stripes, ribbons, and all the rest had to be organized, along with getting a baby sitter for the Morales children, ages 4 through 15.

Master Sergeant Juan Morales with the Commander in Chief, President Bush, and Ms Bush following the State of the Union Address



But things came together and on the morning of the Address the Morales got VIP treatment on their arrival at Reagan National Airport in Washington. From the airport they were whisked to the Pentagon to the Secretary of Defense's conference room for their first briefing.

On the night of the Address the evening began at the White House. From there Master Sgt. Morales was taken to the Capitol in a limousine. Ms. Morales remained at the White House where she watched the address in the White House theater. When asked about standing for applause, Morales said he watched Ms. Bush. When she stood, he stood. Following the Address he went to another reception. At this one in the Capitol Building he shook the hands of the President and the First lady, and was photographed with them.

The next day, the Morales were taken to meet Sen. Clinton and Rep.

"Morales" cont'd on page 8...

Tough Duty. Super Performance

In November 2002, the 489th Civil Affairs battalion returned from a historic deployment in support of Operation Enduring Freedom. In February 2002, less than ten weeks following the fall of the Taliban, with Coalition forces continuing to engage with enemy forces throughout the Afghan countryside, the 140 member strong battalion, which included augmentees from the 401st Civil Affairs Battalion, began replacing elements of the 96th Civil Affairs battalion to locations in Afghanistan and Uzbekistan. The unit was more than prepared to accept the challenge having just returned from a deployment to Bosnia in March 2001 where it served as the Rotation 10 CIMIC Battalion. However, this groundbreaking mission in the Global War on Terrorism saw a Reserve Civil Affairs battalion execute a mission like none before. In the process, the battalion developed new doctrine, operated under a modified task organization, and utilized new equipment.

Headquartered in Kabul and operating under the Coalition Joint Civil-Military Operations Task Force (CJCMOTF), the soldiers of 489th operated dispersed in small teams known as Coalition Humanitarian Liaison Cells (CHLCs) across a combat zone the size of Texas in locations of Kabul, Bagram, Kandahar, Herat, Mazar-e-Sharif, Konduz, Bamian, Jalalabad, Khowst, Gardez, Deh Rawud and Karshi Khanabad, Uzbekistan. In almost all of these locations, soldiers of the battalion operated at significant personal risk for nine months in semi-permissive and non-permissive areas. Many were deployed in areas with no more than 20 US soldiers for hundreds of miles around. In the event of trouble, the quick reaction force and medical evacuation assets were hours away by air. The teams traveled in small groups in soft-skinned vehicles interacting with the local populace and community leaders. They lived with the high risks

that are inherent to an uncertain environment that required their maintaining a high level of day-to-day vigilance for nine months.

When asked what he thought was the unit's key to success in such a harsh environment, the battalion commander, LTC Roland F. de Marcellus stated that "the battalion was entrusted with a highly challenging and rewarding mission in Afghanistan, but it also carried a significant amount of risk. The teams from the 489th had to take smart risks in order to get the mission accomplished without any loss of life. They came under fire about 30 times. I was able to sleep at night only due to the extremely high caliber of officer, NCOs, and soldiers within the battalion. I could count on them to take the smart risks." Those risks taken certainly yielded rewards for the rehabilitation of the Afghan infrastructure.

The battalion's teams implemented over 120 quick-impact projects totaling 6 million dollars. These projects included the reconstruction of 18 medical facilities benefiting 1.8 million people, 75 schools for 114,000 students, 338 wells serving over 500,000 people, and over 300 km of irrigation canals benefiting thousands of small farmers and contributing to the best crop yields in six years. The teams directly hired over 18,800 Afghan workers to execute the projects. The team leveraged the credibility earned from these projects to establish strong relationships with all of the prominent regional leaders.

Although each team was small in size, specialization of tasks among the team members made for responsive, agile, and fully mission-focused teams with all ranks highly contributing to the reconstruction effort. A typical day for a CHLC team included mission preparation, mission briefings, site visits to evaluate new projects, and quality assurance visits to ongoing projects. Sergeant Jason Aydelott who served in Kandahar and the surrounding provinces, stated that the mission in Afghanistan was highly rewarding in large part because his team's actual degree of involvement in rebuilding Afghanistan. "Projects were actually completed by the CHLCs and not merely turned over to other international organizations." Working under CJCMOTF guidance, indeed the battalion's teams were able to tap into DOD's Overseas Humanitarian Disaster and Civic Aid funding which streamlined the project execution process from concept to completion. On the ground, the results can be best measured in the opinions of local Afghan men, women, and children alike who not only enjoy access to new schools, roads, clinics, wells; but also feel an increased sense of safety and security down to the lowest municipal levels which has not been known in Afghanistan for over twenty years. When a Time Magazine reporter asked an Afghan what he thought of the

"489th" cont'd on page 7...

SHOOT, MOVE, and COMMUNICATE

Some Lessons Learned in Afghanistan

The most valuable of the prizes won in war are the lessons learned that can be used in the next battle. The Scroll and Sword has interviewed Civil Affairs soldiers who have returned from service in Afghanistan in order to get the prizes from their experience there. While they said that their Civil Affairs service was challenging and personally rewarding, those interviewed said that the greatest lessons learned came from basic soldiering, an every day requirement for them. Conversation with these soldiers started with descriptions of some specific subjects recommended for home station, pre-mobilization training. After this, conversation shifted to descriptions of the experiences and lessons learned from the Afghan service. The purpose of this article is to help make Civil Affairs soldiers better acquainted with some of the real-life challenges they may face in the future. These challenges should be considered when planning and organizing future home station training.

Something identified immediately in conversation was the importance of home station “team training”. The formation of deployment teams at home station, and then the training there as a team were cited as having great benefit. Other types of home station training recommended included “Infantry type training” for operations in a combat zone, conduct and procedures at check points, and the fundamentals for relations with a local populace and leaders. Additional training recommendations were mounted movement as a team in GI and civilian vehicles, map reading and land navigation, use of a global positioning system (GPS) devices, and communication using Army commo equipment. There should also be training for response to hostile fire or a mine strike when traveling in a vehicle. A Civil Affairs team needs to first learn how to avoid ambush sites. Should an ambush occur, the team needs the driving skills to exit the ambush, and the training to effectively return fire and to exit a damaged vehicle if this is necessary and appropriate. Again, communication training at home station should be a high priority. Specific scenarios to practice are communication from a remote site following an accident or hostile action. The training scenario should include the possible failure of certain ones of the available commo equipment. Personnel should know how to communicate with an incoming Medivac helicopter and guide its landing.

It was recommended that soldiers while still at home station get and take with them some important personal “civilian” items that will be useful, and possibly not available in the field from GI sources. A battery powered short wave radio, extra batteries, and a civilian GPS device were suggested. Binoculars, a limited number of small hand tools, and insect repellent, were other suggestions.

In addition to the “risky” work alluded to above, officers need the skills to do things like prepare Op Plans, Movement Plans, Op Orders, and messages. There will be occasions where stand-up briefings must be given to senior staffs and commanders. Good public speaking skills, and the ability to use Power Point and other graphic techniques will be needed. A caution given by returning officers was that “bad news” is best handled one-on-one with staff counterparts, not in an open staff meetings. Criticism of persons or organizations is not appropriate in staff meetings or briefings ... or in e-mails. Diplomacy and technical communication skills are both appropriate and required.

An early challenge for a mobilized Civil Affairs Reservist is the need to quickly develop rapport with Active Component counterparts, senior staffs, and commanders. With this said, it is important for a Civil Affairs soldier to diplomatically hold to a recommended action or position when the facts support the recommendation or position.

A Civil Affairs team will most likely handle U S Government funds for projects. There are many specific rules that must be followed when dealing with funds. Before starting a project where Government funds will be used, a team must understand the rules ... and then follow them. There are no appropriate short cuts to take with Uncle Sam’s dollars.

Highway accidents were a significant risk for Civil Affairs soldiers in Afghanistan. One estimate is that three, or possibly four, Civil Affairs soldiers would have been killed in highway accidents if they had not been properly buckled in by their seat belts. The learning point from this experience was that in an accident situation there is no time to fasten a seat belt. On the other hand, if there is an attack on the vehicle, the belt can be very quickly unfastened, without creating additional

“Lessons Learned” cont’d on page 6...

...*"Lessons Learned"* cont'd from page 5

risk to the soldier. A policeman in the unit said that the soldier's vehicle should be thought of as a part of the overall protection and weapons system. When necessary drive fast and evasive ... and always have the belt buckled.

In the final analysis it became evident that Civil Affairs operations could be risky business. It also became evident that better trained soldiers had a greater chance of surviving this risk. And through all this, the Civil Affairs teams from the 489th CA Battalion did make a difference in Afghanistan through their work with the local people and their leaders. They now look back with satisfaction at their accomplishments.

CAA

Ambush In Bagdad

While moving in heavy traffic in Bagdad, four Civil Affairs soldiers were attacked by one, or more gunmen. Each of the Civil Affairs soldiers was wounded. Two were seriously wounded. An Iraqi civilian interpreter with the US soldiers was also seriously wounded. One

attacker is thought to have been killed by return fire from the Civil Affairs soldiers.

On 27 April a 352nd Civil Affairs Command Public Health Team was going to a scheduled meeting with Iraqi public health officials. The team was traveling in two HMMWVs. Traffic at the time was heavy and moving slowly. The ambush fire came from a pedestrian overpass in front of the vehicles. Fire was down and into the two HUMMWVs, quickly wounding all five personnel. The two soldiers traveling in the front seats of the lead vehicle were most seriously wounded. The soldiers in the second vehicle were hit, but less seriously. They got out and returned fire. The one with the single M16 the team had with them is credited with knocking down the attacker.

The fact that a member of the team was a Hospital Emergency Room physician became crucial at this point. He took immediate action that is credited with saving the life of the most seriously wounded soldier. Three of these Civil Affairs soldiers were quickly returned to Walter Reed Army Hospital for treatment and convalescence. They were awarded the Purple Heart Medal by USACAPOC Commander, Maj. Gen. Altshuler, on Thursday, 8 May.

An article with more details about this ambush is planned for the next issue of the *Scroll and Sword*. CAA

Officers For 2003

Maj Gen. Tom Matthews was re-elected to be the Association's President during 2003. Vice Presidents elected for the year are Brig. Gen. Sam Gibson, Col. Phil Stage, and Lt. Col. Alan King. A slate of twelve Board Members were elected. Newly elected to the Board this year were Col. Mike Cleary and Master Sgt. Diane Reynolds. Returning Directors who were re-elected are: Maj. Gens. Mike Beasley and Mike Boyd; Brig Gen. Von DeLoatch; Colonels Brian Bowers, Jim Carr, Bart Evans, John Geiger, Louis Lallo, Carol Miller, George Pogge, and Bill Sinnott; Lt. Col. Richard Slavin; Maj. Paul Ciminelli; and Master Sgt. Stephen Holliday. Appointed to fill vacancies on the Board were Col. Frank Ryan and Maj. Jan Forman. CAA



Shown during Purple Heart pinning ceremony at Walter Reed Army Medical Center are USACAPOC Commander, Maj. Gen. Herbert Altshuler, with medal recipients from the 352nd CA Cmd., from left: Maj. Robert Donovan, Col. John Frame, and Spec. Jason Lang

Need for Active - Reserve Realignment

Says Thomas F. Hall, ASD for Reserve Affairs

In his comments to the Winter Annual Meeting of the Reserve Officers Association of the United States (ROA), Assistant Secretary of Defense Thomas F. Hall confirmed that the Pentagon is evaluating the mix of reserve and active component forces. Secretary Hall is quoted as saying “that Reservist have historically been prepared to go off to conflict and to put their lives on the line, and have been increasingly called upon to do this during the past eleven years”. He attributed this increased demand on the Reservist to the downsizing of the active force that came during the 1990s. He went on to say that 9/11, and the events that have followed 9/11, call for a reevaluation of our force structure.

The ROA article in the March/April issue of their *Officer* magazine goes on to quote Secretary Hall as saying that it is now abundantly clear that there is a need to re-balance and transform our military forces to a more agile and flexible force that can respond quickly, achieve strategic surprise, and swiftly defeat the enemy. He said he feels that there is a need to move some - he repeated in saying “some” - forces from the Reserve to the active side, and some forces from the active to the Reserve.

In addition to the active - Reserve force mix, Secretary Hall discussed a number of other topics, many which affect the Reservist’s pocketbook. Included were: tax relief for Reservist, insurance for salary loss during mobilization, health-care programs, overall compensation fairness, and retirement age. For more details see “Recent Events” at ROA’s Web Site: www.roa.org. 

...“Meeting” cont’d from page 2

The 2003 World Wide Civil Affairs Conference was announced as scheduled for 19 - 21 June in Raleigh, North Carolina. Col Bart Reynolds was announced a Moderator for the conference. A Conference Advisory Committee was announced that is composed of Cols. Evans, Geiger, Hess, Joe Meyer, and Dan Williams. (As previously announced, this conference has been postponed because of the large number of units mobilized and deployed overseas.)

For more detail on this Board Meeting go to the Meeting Minutes which are posted on the Association’s Website at www.civilaffairsassoc.org. While at the Website see the slides used by speakers in presentations to the Board. 

New Life Members

The Association is proud to welcome an additional 31 officers and enlisted Civil Affairs soldiers who are now Life Members, or who have paid an installment on their Life Membership. Life Member support is important to the Association, and provides a financial and organizational foundation for the Association to build on. Along with a letter of thanks, each of these new Life Members received a Life Member Certificate and the Association’s Gold Life Member Coin.

New Life Members are: Frank Antolovich, Gerald Braley, Robert Bruce, John Bueg, John Cannon, Jeffrey Cantor, Daniel Chaffee, Robert Chelone, David Crowninshield, Roland deMarcellus, Rhonda Gipson, Patrick Gongora, Paul Gresens, Sylvia Harris-Greene, Mark Hendrix, David Lyles, Clarence Penree, Robert Price, Nancy Quintero, Andrew Raczkowski, Joseph Rice, Bonita Robinson, Frederick Rutledge, Marshall Scantlin, Nathan Storck, Albert Thompson, David Tuttle, Jacqueline Vazquez, Douglass Whitehead, Barry Whyte, and Timothy Zack.

...“489th” cont’d from page 4

489ths Civil Affairs in Bamian, the Afghan answered: “Could you please tell them, they should never leave. They should stay here forever.” (Article courtesy 489th CA Bn)(See www.civilaffairsassoc.org for more of 489th in Afghanistan) 

Gen Holland Asks for More Civil Affairs

The *Army Times* in March reported that in March 12 testimony, Gen. Charles Holland, commander of the U. S. Special Operations Command, told the House Armed Services Committee that he wants to add active-duty Civil Affairs units. He asked for two more active duty Civil Affairs companies. He also asked for two more active duty PSYOPS companies and four more reserve PSYOPS companies.

Army Times says that in this testimony to Congress, Gen. Holland pointed out that 90 percent of his Civil Affairs capability is in the Reserves. It quotes him as saying, “We decided to take this on as an issue because we do have an imbalance. Those are the two areas (Civil Affairs and PSYOPS) where we have the largest concern.” Gen. Holland said that these increases, and others that he requested, come from the Defense Department’s “recognition of a need for more” special operations forces, which have become increasingly important in the global war on terrorism.

Adding significance to Gen. Holland’s request for more active-duty Civil Affairs and PSYOPS units was testimony by the Army Secretary, Thomas E. White. Secretary White said, “the whole business of the active component - reserve component mix is being studied at the Pentagon”. (*Brig. Gen (ret.) Dennis Wilkie*) 

...“Morales” cont’d from page 3

Reynolds, both representing their home state of New York. There were more photos, and then it was homeward bound following this experience of a life time.

Master Sgt. Morales has a distinguished military record, both in the Active and Reserve Components. After Basic Training and AIT, he began service as a combat engineer with the 82d Abn. Div. at Ft. Bragg. His Reserve service began in 1987 as a drill sergeant in the 98th Div. (Tng.). He then moved to the 402d CA Bn. in Tonawanda, N.Y. While in the 402d he served in Bosnia. He had moved to the 401st CA Bn. at the time he went to Afghanistan. In Afghanistan he augmented the Knoxville, Tennessee, 489th CA Bn., and served in a number of different locations. Ultimately he became the acting Command Sergeant Major for the 489th. He recently was assigned to the 358th CA Bde. in Norristown, Pennsylvania, as an operations NCO.

Morales’ military career has taken him literally from the trenches to the White House. We are proud to have him in our ranks. 

Congress, DoD Want To Reduce Reserve Call-ups

The April 28, 2003 issue of the *Army Times* reports that the Pentagon and Congress agree on the need to reduce the number and size of Reserve call-ups. Reasons for this apparent agreement include: they want to reduce potential for morale problems with mobilized Reservist, and they want to improve the chances for strategic surprise, e.g. move forces faster and with less publicity.

The article goes on to mention that the types of units that are targeted to move into the Active Army are Civil Affairs, Psychological operations, Transportation, and Military Police. Interestingly, except for Civil Affairs, these types of units are also mentioned for movement from the Active Component to the Reserves, depending on the specific type unit and the need for the unit early in an operation.

Both the Pentagon and Congress have active studies on this issue of which units are need in the Active Force. Undersecretary of Defense for Personnel and Readiness, David Chu, has said, “I have trouble seeing why we have to have a reserve call-up anytime we want to engage in conflict.” He feels that mobilization of the Reserve tips-off an adversary on our intentions.

U. S. Senators Chambliss and Landrieu have asked the GAO to make recommendations about how Reserve units are being used, whether their missions should change, and if missions are changed, how much money would be spent on training and equipping Reserve units. 

A Call To Arms. Support Family Readiness

Give to the Association's Family Readiness Fund

An unprecedented number of Civil Affairs soldiers have been mobilized in response to our nation's "Call to Arms". These soldiers and their families now face the many challenges and burdens that come with this mobilization and separation. Members of our Association have asked how they can help. A good way to help is to support the Family Readiness programs at our units by giving to the Association's Family Readiness Fund.

The Association has contacted the Family Readiness Coordinators at many of our units, and is now providing funds to support group activities at some of these units. Meetings, picnics, fun fairs for children, and other similar type events are planned this summer for spouses, children, and parents who have been left back at home. These gatherings give family members the opportunity to share common concerns and interests, and to support each other. The purpose is to help the families during the time their soldier is deployed and away from home.

The Association has established a Family Readiness Fund. You are asked to send your tax deductible contribution to this Fund. Make this contribution to the Civil Affairs Association Family Readiness Fund. A contribution to this Fund will only be used for Family Readiness. The Association will pull together your contribution with other contributions to support unit Family Readiness group activities.

The Association is now issuing its "Call to Arms". We're calling for your arm to reach into your pocket and pull out a contribution which will support the families of our deployed soldiers. Make this contribution payable to Civil Affairs Association Family Readiness Fund, and mail it to:

The Civil Affairs Association
10130 Hyla Brook Road
Columbia, Maryland 21044-1705

In Memoriam

Maj. Gen. Scheer

The Association was informed that a former member of the 353rd CA Cmd, Maj. Gen Frederick J. Scheer, has died. Maj. Gen. Scheer rose in the Army from the rank of Private up to Major General. He was former commander of the 77th USARCOM. This news comes courtesy of Brig. Gen. Jim Harley, former commander of the 353rd.

Col. George Beauchamp

Col. George Beauchamp, an early member of the Washington, DC, 300th CA Grp. and later the 352nd CA Cmd., recently died at his retirement home in Kissimmee, Florida.

WANTED: Editor For Scroll & Sword

After 12 years of service Maj. Amy Johnson has stepped down as the Editor of the Civil Affairs Association Journal and Newsletter. The Association is seeking qualified applicants for this position.

Candidates with experience in Special Operations are preferred. Familiarity with Civil Affairs and Psychological Operations are needed. Good writing skills and a willingness to make contacts to get news items and articles are requirements. Geographic location is not a requirement, however attendance at the Association's Board meetings that are held twice a year are expected.

Contact the Secretary Treasurer of the Association at civilaffairs@earthlink.net for more information about this opportunity. 

The US Army Operational Law Handbook

A Review by Col. (Ret.) Jack Basil

The Army JAG School has made a significant contribution by publishing a compendium and guide on how law and custom affect military operations. This “hand-size” *Operational Law Handbook* contains valuable information not only for Staff Judge Advocates and Judge Advocate Generals, but also for all others in the military with some responsibility in the area of “operational law”.

In this one volume, the authors - who include past and present faculty members of the Army JAG School - have produced a one-stop reference to and summary of the doctrinal concepts and principles of relevant service, joint, combined, and DoD publications. While obviously designed for Judge Advocates, this manual is also an appropriate reference for other military personnel.

This publication contains a discussion of a wide range of operational considerations and circumstances. This range include: planning, resourceing, decision making, combat, non-combat, special, joint, combined, tactical, strategic, and many others. Of particular importance for Civil Affairs operators are the many pages that are devoted to Civil Affairs, Civil Military Operations, Civil Military Cooperation, Psychological Operations, and other related Special Operations. The substance, scope, and interrelationships of these different Special Operations are described clearly, reasonably, and accurately.

This handbook is a veritable library in one volume. It fills a niche for the operator who may be under time-

From The Secretary Treasurer

Communicate With Your Alumni

We’re all looking for that “win - win” situation. In the last issue I suggested that one “win-win” was for units to establish a Local Unit Chapter of the Civil Affairs Association. This local chapter can facilitate a number of “non government funded” unit activities. For example, it can sponsor and handle funds for unit social events, and it can solicit and handle unit membership funds for the national Association.

Another “win-win” opportunity is for units to have an active program which maintains contact with their alumni. Maintaining this contact with alumni facilitates inviting alumni to unit events such as change of command and awards ceremonies, or unit deployments or homecomings. Alumni can also be invited to unit social events - sponsored by the Local Unit Chapter - such as dinners, picnics, or Holiday parties. Alumni are a source for Civil Affairs “lessons learned” in the past. Many have had past experiences that can benefit today’s unit member. In some geographic areas there is a large enough number of alumni for an alumni organization to be formed. These alumni organizations may have their own schedule of meetings and social events that can include lunches, dinners, or golf outings.

Today there is an emphasis on support for the families of our deployed soldiers. Alumni aren’t deployed with the unit, and therefore may be available to participate in the Army’s Family Readiness program. If your unit has not already done so, a suggestion is that you contact your unit alumni and encouraged them to support the programs we have for the families of our deployed Civil Affairs soldiers. Then include these former Civil Affairs soldiers in your future plans, and invite them to join with you at unit events. 

action pressures, and who needs to know what his duties and responsibilities are in a spectrum of field environments and responsibilities.

This handbook is the *Operational Law Handbook (2003)*, published by the International and Operational Law Department, The Judge Advocate General’s School, US Army, Charlottesville, Virginia; COL Tia Johnson, Department Chair; LCDR William O’Brien, JAGC, USN, Editor. vii and 601 pages. 

Civil Affairs In The News

There has been plenty in recent news about Civil Affairs units in Operation Iraqi Freedom. One of the better ones was in the *Washington Times* in April, telling about the recovery of millions in hidden hundred dollar bills.

...”I’m just awed,” said Col. Dave Blackledge, commander of the 354th Civil Affairs Brigade, which had just arrived in Baghdad to assess war damage and support relief and reconstruction efforts. “I guess we can rebuild Iraq now,” he joked.

The money was hidden March 16, three days before the start of the war, according to a statement written in Arabic and witnessed by five men whose signatures attest to the contents of the galvanized aluminum case.

Capt. Krispian McCullar of Virginia Beach and 1st Sgt. Dale Blosser of Mt. Sidney, Va., pounded with picks, poles and sledgehammers at the 5-inch-thick wall made of brick and mortar. A locked grate stalled the hunt a few moments, as did the elaborate seals, locks and rivets encircling the 70-pound box.

“Whatever is in there sure must be valuable,” said Lt. David Johnson, a logistics manager for Food Lion.

After an additional half-hour of prying, unscrewing, hammering and grunting, the lid snapped back to reveal rows of tightly packed, bank-wrapped currency.

It was 40,000 \$100 bills.”

Recently the Association has been contacted by papers from coast to coast who are seeking information about Civil Affairs. Future additions of the Scroll and Sword will have other Civil Affairs stories that have appeared in the national and international press.

Least we forget that Civil Affairs operations continue in Afghanistan, the picture accompanying this article if from Afghanistan and the cover of the ROA magazine, *The Officer*. This issue of the magazine also had an article about an event previously reported in the Scroll and Sword. This story is about Civil Affairs officer Major Lisa Bohn who received the Purple Heart Medal as the result of wounds received in a terrorist attack in Pakistan.

In the next issue of Scroll and Sword there will be more Civil Affairs stories from newspaper and magazine articles.



Col. John Frame of the 352nd CA Cmd. shown here working in the field in Afghanistan. This picture is from the cover of ROA's *Officer* magazine. (Photo courtesy of ROA)

Report from the Winter Board Meeting

Use This Form to Enroll a New Member
Renew Your National CAA Membership for 2003
To Change Your Address, or To Make Your Tax-Deductible Contribution
The Civil Affairs Association

Date: _____

Name/Rank: _____

Home Address: _____

City, State, Zip: _____

Present Unit (if any): _____

E-Mail: _____

Referred by: _____

New Application

Renewal

Change Address

Payment enclosed for following:

Annual Dues

Int'l/O/WO/Civ. (\$25) \$ _____

Enlisted (\$15) _____

Life

Int'l/O/WO/Civ. (\$175) _____

Enlisted (\$100) _____

Tax Deductible Contribution _____

Total \$ _____

MAKE ALL CHECKS PAYABLE TO CAA

Please remit payment to:

Civil Affairs Association - Membership

10130 Hyla Brook Road

Columbia, MD 21044-1705

Please detach and send with payment

Membership Agreement

Membership dues entitle member to participate in and receive all benefits of the Association and Chapter (if affiliated) and to receive *The Civil Affairs Journal and Newsletter*.