



SCROLL & SWORD

The Journal and Newsletter of the Civil Affairs Association

North to Baghdad with the 422nd and 3rd ID

by LTC Alan King

On January 22, 2003, the 422nd Civil Affairs Battalion, commanded by Lt. Col. Alan King, mobilized at Greensboro, NC. The unit deployed and supported the 3rd Infantry Division (MECH) from Kuwait to Baghdad. The battalion crossed the berm with the 3rd on 21 March. It became the only Civil Affairs unit operating in Baghdad from mid-April to May.

During the advance to Baghdad, the Division's MAIN and REAR were located west of An Najaf. 422nd teams were forward with the brigade combat teams (BCT) to minimize civilian interference with operations. Other unit elements located water supplies for the division and identified villages and their requirements.

As the division conducted a tactical pause, the Civil Affairs elements established a distribution system to provide water, food, and general medical care to the over 3,000 residents in the area. It conducted a noncombatant evacuation of an Iraqi Air Force major's family. The major had surrendered and brought his family with him to the enemy prisoner of war

(EPW) camp located near Karbala and where the fighting was still significant. During this time the 422nd captured a number of EPWs.

The battalion arrived in Baghdad with the 3rd ID late in the afternoon of 8 April, On 9 April Col. (P) John E. Sterling, Chief of Staff of the 3rd ID explained to Lt. Col King that the division had advanced ahead of schedule and that follow-on forces necessary to implement reconstruction efforts were not going to be immediately available. He stated that the V Corps had directed the 3rd to begin Civil-Military Operations (CMO) in Baghdad to begin stability and reconstruction operations. In less than 12 hours the division began Public

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Post-Conflict Stabilization/Reconstruction Conference

24 January 2004, Washington, DC

The Reserve Forces Policy Board (RFPB), the Civil Affairs Association, and the Reserve Officers Association are co-sponsoring a conference on Post-Conflict Stabilization and Reconstruction. The conference will address post-conflict stabilization issues by reviewing the recent operations in Afghanistan and Iraq. The conference will also review proposals that have been made for force restructuring and rebalancing.

This conference will be held in the 5th Floor conference room at ROA Headquarters, 1 Constitution Avenue, the afternoon of Saturday, 24 January, 2003. It will begin at 1230 hrs. In addition to representatives from the sponsoring organizations, representatives from the following organizations are expected to participate in the conference: the National Defense University, USACAPOC, the Agency for International Development, the Center for Strategic and International Studies, the Heritage Foundation, the US Army Center for Military History, ASD/SOLIC, the Peacekeeping Institute and Stability Operations Institute (PKISOI) of the Army War College, and the Office of the Chief of Army Reserve. Other interested military and civilian organizations are expected to be in attendance.

This conference will follow the business meeting of the Association's Board which will be held at the ROA building on Friday afternoon, 23 January, and the morning of Saturday, 24 January 2004. For additional information, Association members should contact Secretary Treasurer Dennis Wilkie by email at civilaffairs@earthlink.net. (From a Col. Jim Carr message) 

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Issue #3

Winter 2003

SCROLL & SWORD

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Winter 2003

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Health, Public Safety, and Public Utilities operations. It identified and prioritized hundreds of locations that required assessments. The division commander immediately made the 422nd the center of gravity for the division’s efforts. BCTs were given assignments to assess selected locations in Baghdad within the three priority areas.

The division attached staff officers to the 422nd to track the reconstruction effort. A Civil Affairs officer was placed in charge of each major function and the 422nd staff monitored the progress of the three primary functional areas. Maj. Vincent Crabb was aptly referred to as, “*The Sheriff of Baghdad*”. Captains Mike Self and Timothy Popek assisted him. Maj. Brent Gerald was Baghdad’s new fire chief. Cpt. Travis Morehead monitored activities to restore the supply of the electricity and water. Lt. Col. Diane Simpson and Maj. Roger McDaniel coordinated with the 30th Medical Brigade to assess the 97 hospitals in the city.

Maj. Gen. Buford C. Blount III, Commanding General, of the 3rd ID to say:

The 422nd Civil Affairs Battalion proved to be crucial to the success of the 3rd Infantry Division’s remarkable speed of attack by minimizing civilian interference with the advance. They located villages and arranged for their needs—food, water, medical care—so they did not come flocking to the operation area seeking assistance. Once the division made it into Baghdad, the battalion’s soldiers immediately took charge of bringing normalcy to a post-war city of 5 million inhabitants

CIVIL AFFAIRS JOURNAL AND NEWSLETTER (ISSN 0045-7035) is published bi-monthly by **The Civil Affairs Association (CAA)** at 10130 Hyla Brook Road, Columbia, MD 21044-1705. United States Subscription price is \$10 per year for organizations and institutions. **Individual membership rates:** \$25 per year for commissioned/warrant officers and civilians (Life Membership \$175) and \$15 per year for enlisted personnel (Life Membership \$100). \$10 a year of all dues are allocated for publication of the Civil Affairs Journal and Newsletter for members. **Correspondence intended for CAA Hdqs. and relating to subscriptions** should be directed to the Secretary/Treasurer of CAA, Brig. Gen. (ret.) Dennis A. Wilkie, at the above address. Email: civilaffairs@earthlink.net Periodicals Postage paid at Columbia, MD, and at additional mailing offices.

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POSTMASTER: Send address changes to Civil Affairs Journal and Newsletter, 10130 Hyla Brook Road, Columbia, MD 21044-1705; Email: civilaffairs@earthlink.net

with no functioning government and a moribund infrastructure. Even before the shooting stopped, the members of the battalion were fearlessly conducting assessments across the city and jump-starting municipal services such as power, water, police protection, and media operations. All of this was accomplished without a higher-level plan or any assistance from any higher headquarters. In fact, their work became the foundation for the Civil Affairs Brigade, the Civil Affairs Command, and the Office of Restoration and Humanitarian Assistance that eventually followed them into Baghdad.

On 12 April CPT Kevin Guidry located the 10 senior electrical engineers for Baghdad. This enabled Coalition forces to turn power back on in Baghdad within 13 days of the fall of Saddam. Within two days numerous hospitals were providing patient care. Within 17 days there were 1,200 police officer and 700 firefighters at work. The rebuilding process was underway.

Since April, the unit has been credited with the surrender and capture of three of the top 55 of the most wanted in Iraq, and several persons on the black and gray lists. Upon arrival in the city members of the 422nd stopped two bank robberies in one day that recovered \$6.3 million U.S. dollars. They have recovered numerous artifacts from the Museum of Antiquity and 59 paintings from the Museum of Modern Art. They have also stopped a counterfeiting ring and recovered millions of Iraqi Dinar.

Of the 118 soldiers from the battalion that served with the 3d ID, twelve soldiers received the Bronze Star Medal for Valor, eight received Army Commendation Medals for Valor, and five were awarded the Purple Heart.

The unit has conducted over 500 infrastructure assessments in Baghdad. It now operates five Civil-Military Operations Centers in the city. These centers assist 1000 Iraqis a day. They help with everything from electrical outages to locating lost relatives. 

Association Supports Family Readiness

The Association has made contributions of money to the Family Readiness Funds of 21 different units. This money has come from donations to the Association ear-marked for this purpose. Without exception, these tax deductible donations to the Association have come from retired Association members. To receive a contribution to its Family Readiness Fund, a unit should send an e-mail to the Association at civilaffairs@earthlink.net making this request, and giving the name of the person at the unit to receive the contribution check. (DAW) 

Plaques Honor Distinguished Civil Affairs Soldiers

The Civil Affairs Corps gave the School at Ft. Bragg two plaques that honor Distinguished Members of the Corps. Secretary Treasurer Dennis Wilkie presented these at Ft. Bragg to the JFK Special Warfare Center. School Deputy Commander, Col. Mike Rose accepted the plaques for the School Commander, Maj. Gen. Geoffrey C. Lambert. One plaque recognizes Col. Eli Nobleman. Col. Nobleman was a distinguished Civil Affairs soldier in Europe, and later a Military Government Judge in Bavaria. . On many occasions Col. Nobleman led to protect the Army's Civil Affairs force structure when others were attacking it. The second plaque honors Col. Bill Swarm. Col Swarm was a Civil Affairs leader in WWII and in Military Government in Europe. He later was the principal Civil Affairs staff officer in the Pacific. He was an early Commandant of the Civil Affairs School. He is widely recognized as a developer of modern U. S. Civil Affairs doctrine. (DAW) 



Col Mike Rose, Deputy Commander at the JFKSWCS, accepts two plaques on behalf of the School Commander, Maj. Gen. Lambert. He holds the plaque for Col. Eli Nobleman. Brig Gen. Wilkie, Association Secretary Treasurer, holds the plaque for Col. Bill Swarm.

A Commander Thanks His Solders For Their Service

The following is a message from Col. Robert P Stall, commander of the 358th Civil Affairs Brigade, to the soldiers with him in Iraq:

“I take this opportunity to write, finding ourselves between missions. As you know, we have just finished our mission with the First Marine Expeditionary Force. The soldiers of the 358th Civil Affairs Brigade did a superb job of providing civil affairs support to the seven southern governates, under the auspices of the IMEF. Just a few of the highlights for this period of time:

- Trained the US Governate Support Teams (GSTs) for one third of Iraq as well as the Coalition GSTs when it was time to transition.
- Prepared instruction to GSTs and Iraqi Judges and assisted in identifying and firing corrupt Ba’athist Judges.
- Assessed and recommended improvements to the Medical Drug Distribution System and assisted regional medical supply warehouses to begin functioning again.
- Facilitated the procurement of over 200 police vehicles for the local Iraqi Police. In addition, purchased and distributed holsters, batons, slings, and handcuffs.
- Assess and expanded Ad Diwaniyah Prison and renovated and opened the Al Hillah Prison.
- Assisted in saving the starving animals at the Baghdad Zoo immediately following hostilities.
- Provided Agricultural expertise in the form of repair and refurbishment of the Iraqi grain elevators as well as the date crop, grain crop and inputs for future growing season.
- Monitored, tracked, and reported payments and emergency pay to Iraqi Civil Servants.
- Proactively worked with Ministry of Oil over fuel shortages of diesel, benzene and LPG. Propped up the southern governates until they were able to do this on their own.
- Provided to the IMEF a flashpoint analysis concept that enabled them to better track guerrilla activities.
- Ran the Marine projects board that coordinated over 350 projects that, long term will run over \$450 million. Completed over 230 of these projects.

- The Humanitarian Assistance Coordination Center (HACC) provided delivery of \$130 million in Humanitarian Assistance supplies in the IMEF area of operations. They coordinated over 180 IOs and NGOs on a total of 50 separate flight missions.

“There was so much more that went on that there is not time enough or room enough to touch upon. Everyone contributed. Everyone did an outstanding job. It was the collective effort of the soldiers of the 358th Civil Affairs Brigade that made this unit shine. I am very proud of this unit for banding together to accomplish what it did. Col. John Coleman, the Chief of Staff of the First Marine Expeditionary Force stood up one morning in the first briefing of the day and announced that the Marines were declaring that the day was “Adopt a Army Unit” day and the IMEF was adopting the 358th Civil Affairs Brigade. He said, “They look like us, they perform like us, they even smell like us... they have done a great job, never taking no for an answer.

“It is difficult making the transitions that we have to make now. But make them we must. We have been asked to stay. We, the 358th Civil Affairs Brigade, all civil affairs units that are currently engaged over here, all reserve units and National Guard units that are engaged over here. It was not what we expected or asked for, and we, as well as you all, are still adjusting to the change of mission. Civil Affairs is still needed. We have been given a mission with an Army Division North of Baghdad. We have been tasked with several smaller missions in Baghdad and South of Baghdad. We also have a mission with the Government of Kuwait as it pertains to its aid and assistance to Iraq.

“Commander” cont’d on page 5...

...“Commander” cont’d from page 4

Important missions. To the military and to the people of Iraq. We have an opportunity to do the same kind of meaningful work as we have been doing for the last six months. In the months ahead, we will tell you more about those missions.

“Your soldiers have been magnificent. That comes not just from me, but from the Marines, the Army Command, and most importantly, the people of Iraq. I have been asked many times for individual soldiers and teams to stay... indefinitely... by the Coalition Provisional Authority, the Polish and Spanish Coalition, by many other units ...and by the Iraqi people. We will now have an opportunity to continue to do Civil Affairs, continue to make a difference. I ask your continued understanding and sacrifice, and your support, as I know that you will do, for these soldiers so that they can continue to focus on the way ahead.”

Thank you.

Col. Robert P Stall

(From 358th unit newsletter) 

354th Flag Seen During President’s Visit To Iraq

The person who set the 354 th unit flag on the speaker’s stand where the President talked in Iraq on Thanksgiving Day gets a grade of “A+” for flag placement. Of all the unit flags on the stand, the 354 th’s was the one that was clearly recognized in the TV broadcast of the event. A number of USACAPOC patches were seen on soldiers during the CSPAN broadcast of the President’s visit and meal with the soldiers. (DAW) 

From the Heart of A Commander In Iraq

Gentlemen:

All Army Civil Affairs units and the rest of the Army are extended in Iraq for a total of 12 months; a three month extension of their expectations. Soldiers are understandably concerned as will be their families. This will not be easy, but we are at war and the nation expects its Army to fight and win. We are soldiers first and then Civil Affairs warriors. We have not trained for years at drill halls, done AT, missed family events, and then crossed the berm on 19 March, fought our way here, continue to fight every day, and lost soldiers and civilians dead and wounded, only to quit now. We hold the high ground and will never relinquish it. There will be many pundits and talking heads on TV that will predict the end of the Army Reserve and Guard. I don’t believe we are such sunshine patriots that three months will make the difference. We are at war against terror and taking the fight to the enemy so that September 11th never occurs on our soil again. Civil Affairs takes the fight to the enemy and defeats him by showing the populace there is a better way and a better life ahead, one reason why they turn-in the terrorists. Our unit motto is “not by the sword alone” and the motto of Civil Affairs Corps is “secure the victory.” We will live up to them both. You periodically ask what the Civil Affairs Association and the Civil Affairs Corps can do to support? It can support the US Army and Civil Affairs leadership, and provides a calm voice of reasoned counsel and leadership. Thanks for your support.

(Brig Gen. Jack Kern)

Final Report: Ambush in Baghdad

This is our third report on the ambush of a Civil Affairs Public Health Team (PHT) in Baghdad in April. Earlier we had not given the name of the fourth member of the team. He is now home, but previously was still in Iraq. He is Col Warner Anderson, the member of the team who with his M16 shot and killed the attacking Iraqi gunman, or gunmen. Col Anderson, an Emergency Room Physician, has also been credited by many with saving the life of Col. Bob Frame who was severely wounded and is still recuperating from this attack.

An excerpt from the official attack report gives the following description of events:

“As the PHT slowly wended its way through the heavy traffic on a crowded six lane city street, a lone gunman dressed in black robes (variously described as “traditional garments” or “typical Saddam Fedyaeen” garb) standing on a possibly five meter high pedestrian overpass about 12 meters ahead of the convoy began to fire at the PHT vehicles with a probable AK-47. Both vehicles were damaged and all five personnel (with the possible exception of SPC Lang) appear to have been injured in the initial shooting. COL Frame was shot in his left arm and sustained a major arterial injury. MAJ Donovan had a bullet go through his lungs. SPC Lang was shot in his right leg. COL Anderson was shot in his left arm and received a grazing injury on the right side of his body. Doctor Ali was shot in his abdomen, and received a serious injury to his arm from two bullet wounds. The gunman fired at least 20 rounds with his first magazine and several bullets from a second magazine of ammunition.

“Due to the heavy traffic, the PHT was unable to drive out of the “kill box”. As the firing began, SPC Lang and COL Anderson immediately exited the second vehicle to try and determine the source of the shooting. Since they were unable to immediately acquire the gunman, COL Anderson (an experienced emergency room surgeon) moved forward to the right hand side of lead vehicle to assess the situation. Initially MAJ Donovan had no obvious injuries but was slumped backward in his seat with his eyes open and “looked like he might be dead”. COL Frame had exited his vehicle and was firing his M-9 pistol despite the injury to his arm; after firing several rounds he turned around and said to COL Anderson “Butch, I’m hurt really bad” at which point COL Anderson directed him to get back into the HMMWV. At some point in time, MAJ Donovan appeared to regain situational awareness and probably also fired his M-9 pistol; it remains unclear if he ever got out of his vehicle. SPC Lang exited his vehicle and to provide security on the left hand side with his M-9 pistol and fired several un-aimed rounds as “covering fire”. Doctor Ali remained in the second vehicle and stated that he had been hit.

As COL Anderson was returning to the second vehicle to get his medical bag, the gunman began shooting again. At that point, COL Anderson turned around, spotted the muzzle flash and fired three rounds at the gunman (Ed: with his M-16). The first round appeared to miss, but the second round hit the gunman as he started to run. COL Anderson’s third round also hit the gunman and he fell to the ground, either severely injured or dead. (According to unsubstantiated non-eyewitness statements, the Iraqi civilians in the area later severely kicked and hit the gunman’s body and almost certainly killed him if he had not previously been killed).

“After killing the gunman, COL Anderson (ignoring his own injuries) proceeded to put a tourniquet on COL Frame’s shattered arm. COL Anderson and SPC Lang told MAJ Donovan to start driving. (By this time road traffic had cleared). When MAJ Donovan began to drive, somehow COL Frame either was outside the lead HMMWV or fell out. MAJ Donovan kept driving (despite his own serious injuries) and eventually reached a US military position about two kilometers away on the west side of the Tigris river. At that point, they began to provide immediate first aid to MAJ Donovan and he was MEDEVAC’d to the FST.

“SPC Lang and COL Anderson began to drive the second vehicle when an Iraqi civilian began shouting at them to stop. COL Anderson did, got out of the vehicle, and then realized that COL Frame had collapsed on the ground in front of their HMMWV where they could not see his body. SPC Lang and COL Anderson managed to place COL Frame into the second (heavily damaged) HMMWV and drove to a hospital adjacent to the Ministry of Health. Doctor Ali was also still in the vehicle throughout this process. Outside the hospital, an American military patrol with a combat lifesaver spotted the HMMWV and began to provide assistance. COL Anderson realized that COL Frame needed an immediate air MEDEVAC and began to take steps along with SPC Lang and

“Ambush” cont’d on page 7...

358th Gives Power to the People of Iraq

Electricity is one of the most important commodities in Iraq, and the Mussayib Generation Station plays an important role in Iraq's future recovery. US Ambassador to Iraq, L. Paul Bremer III and Lieutenant General Ricardo S. Sanchez, Commander Combined Joint Task Force 7 (CJTF-7) recognize it as one of the primary sources of Iraqi national rehabilitation and reconstruction. According to Col. Andrew Fishman, the 358th Civil Affairs Bde. Public Facilities Team Chief and Staff Sgt. Ryan Misero: "electricity is vital to building and sustaining Iraq's infrastructure. The Mussayib Power Plant supports a massive number of jobs in Baghdad by keeping the Iraqi Government functional, public and medical facilities operational, and countless companies and small businesses running."

Mussayib Station is the largest and most productive power plant in Iraq, serving the Babil, Al Anbar, Al Qadisiyah, and Karbala Governances as well as Baghdad. The power plant delivers electricity to an estimated 5 million homes and businesses throughout Iraq. Staff Sergeant Misero planned, coordinated, developed, and managed CPA power plant projects to achieve his primary mission of reconstructing and the rehabilitating the Mussayib Power Plant. (During some of this work Staff Sergeant Misero received technical support from his civilian employer back in the United States.)

Staff Sergeant Misero's commander, Col. Robert P. Stall, commander of the 358th Civil Affairs Bde. recently accompanied Staff Sgt. Misero on a tour of the Mussayib Station. Col. Stall expressed his delight with the fine job Misero had done in working with the CPA and with the

Iraqi people. He completed a variety of projects, successfully conducted civil-military coordination, and acquired project funding for the revitalization of Iraq's biggest and most productive generation station.

"Staff Sergeant Misero is an important Civil Affairs soldier who has brought special skills to a country in dire need of electricity and employment. Through his efforts and hard work many Iraqi's are working today and jobs are what a nation needs to grow and survive. I appreciate Staff Sergeant Misero's service to our nation, the Army, and the Iraqi people. I'm proud to say he's one of my soldiers," stated Stall. *(From contribution by Major Govia, 358th, Philip.Govia@kuwait.army.mil) (DAW)*

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...*"Ambush"* cont'd from page 6

other soldiers to move COL Frame by litter into the hospital and onto their roof, but this proved impossible because the elevators were not functioning. While waiting for ground MEDEVAC, COL Anderson (assisted by the combat lifesaver) continued to care for COL Frame by initiating an IV and by putting a splint on Frame's arm. At this point, COL Anderson (who was aware of his own injuries) and SPC Lang realized that Lang had been shot in the leg.

Eventually two US Army Field Litter Ambulances (FLA) arrived; the first one carried Frame and Lang and the second one carried Anderson to the FST."

(Contributions from Col Anderson and official report) (DAW) CAA



SFC Thomas Bucci, 358th CA Brigade, with Mr. Hamza Gamash, owner Al Ray Truck Company Owner, and Mr. Ehsan Farhan Iraqi Interpreter, in front of the convoy of 21 fuel trucks that Sergeant Bucci contracted from Mr. Gamash for the transport of fuels from the Iraqi Oil Refinery in Basra, Iraq to the people within the South Central Iraq. (Govia, 358 th photo)

422nd Soldiers Receive Bronze Star Medals with "V"

Many soldiers in the 422nd Civil Affairs Battalion have received Bronze Star Medals with the "V" device for Valor. The citation below is for one of these medals. In order to appropriately recognize all the soldiers who received the medal, the name of the soldier in this action has been replaced by "Recipient". In modern warfare there is no "front". Every soldier, including our Civil Affairs soldiers and no matter what job or rank, is at risk. Each must have the warrior's spirit.

Citation for Bronze Star Medal for Valor

Recipient distinguished himself valorously with complete disregard for personal safety while ensuring mission accomplishment for operations conducted April 10th and 11th, 2003. On April 10, 2003 Recipient led a mission to locate and assess power transformers in downtown Baghdad, Iraq. This was a critical mission and given the highest priority by the 3rd Infantry Division. Recipient was ordered to exhaust all efforts to accomplish the mission. Local residents advised his team that there were Iraqi Fedayeen forces operating in the area and that they possessed rocket propelled grenades (RPG) and other weapons. As recipient's team moved to their target locations they came under small arms fire. The team continued on to the transformer site and upon departure was ambushed with RPGs and small arms. The route was blocked forcing the team to return through the ambush despite several vehicles being struck by enemy fire. Recipient and the team returned suppressive fire and several of the enemy forces were killed. On the morning of April 11, 2003, Recipient reassembled his team to meet the supervisor of the power plant to coordinate returning electricity to Baghdad. Upon entering the road to the site the team realized that the road was saturated with diesel fuel and a tanker had been positioned against a wall in the vicinity of the meeting location. Not being able to turn around and committed in the middle of the road, Recipient's team was met with small arms fire from two locations. With complete disregard for his personal safety, Recipient exposed himself to the enemy fire in order to direct the team to lay down suppressive fire to prevent an RPG from being launched into the fuel tanker. The team successfully escaped the ambush without casualties. Despite the continued resistance in the area, Recipient regrouped the team and returned to the site that afternoon in force to ensure that it was secured from damage by opposition forces. His persistence led to the team finding the senior power plant engineers for Baghdad. Recipient's actions, his disregard for personal safety, and his perseverance to mission accomplishment is in keeping with

the highest traditions of military service and reflect great credit upon him, the 3D Infantry Division (MECH) "Rock of the Marne" and the United States Army. (*Contribution from Lt. Col Alan King*) (DAW) 

Teamwork in Afghanistan

In an August 2003 article, Ahmed Rashid of Eurasianet (<http://www.eurasianet.org>) reported on the progress being made in Afghanistan by British and American Provincial Reconstruction Teams (PRTs). Rashid also reports there is resistance from provincial leaders who have historically held local power in Afghanistan. Regarding the PRTs he says:

"US military officials have developed hybrid groups, comprising soldiers and humanitarian aid workers, to hasten the reconstruction of Afghanistan's unruly provinces. The groups, are designed to help extend the influence of Afghanistan's government beyond Kabul....PRTs are an innovative means to extend central government authority to the regions, enmesh local government with the central government and help with reconstruction" said General F. L. "Buster" Hagenback, the acting commander of U. S. forces in Afghanistan. "Over time, as security improves, these military-led PRTs will mutate into [a] civilian organization,.... "Primarily, our objective is to spread the good word of outreach by the central government," Jacqueline Lawson-Smith, a Kabul-based British Foreign Office official, said. "We will facilitate security sector reform and help train police, civil servants, judges and educators."

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...*"Teamwork"* cont'd from page 8

Rashid says that the PRTs do have some difficulties. Some of the difficulties come from continued conflict among the Afghans. Some comes from criticism from international non-governmental agencies. Criticism comes from some who feel a difficulty is that many members of the PRTs are U.S. Reservists who spend a limited period of time in their PRT assignments:

"The reconstruction teams can do little to force an end to ethnic fighting, though British military units have comparable experience in Yugoslavia and Ireland. "We don't favor any faction, nor are we there to intervene militarily, but we will help the United Nations in brokering cease-fires," says Lawson-Smith. Initially, international non-governmental agencies strongly criticized the PRT concept for blurring the distinction between soldiers and aid workers. However ... aid agencies sound less critical today. According to the Pentagon, PRTs consist of soldiers alongside civilians from the State Department, the Justice Department and the Agency for International Development. The Pentagon says that staff from the United States Department of Agriculture will soon join the teams."

"Nonetheless, critics say, the teams rely heavily on reservists who occupy their posts just long enough to obtain a basic understanding of Afghanistan's ethnic and tribal complexities before rotating home..... The American-led coalition plans to expand the PRT program, aiming to create a total of 16 teams. Officials from the North Atlantic Treaty Organization (NATO) have raised the idea of cooperating more closely with the teams when NATO takes over command of the International Security Assistance Force (ISAF)..... The British are promising to work more aggressively to bring warlords into negotiations. There is hardly consensus, though, that the PRT concept can resolve Afghanistan's security crisis. In Bamiyan, American PRT members report slow but real progress. "In six months there has not been a single

violent incident against us," says Lt. Col. Mark Shnur, a Civil Affairs officer and Army Reservist from the 321st Civil Affairs Brigade of San Antonio, Texas. This U. S. PRT in Bamiyan, which is due for relief by New Zealand, is working to rebuild Bamiyan University.... "The Americans are doing a good job. We are all very pleased because until now we have seen little of the reconstruction money that has come to Kabul," says Hameedullah, an ethnic Hazara engineer working on the university. From his point of view, stabilization requires a long time horizon. "Maybe my kids can now grow up to become doctors," he adds. *(From an article by Ahmed Rashid) (DAW)* 

Honor Our Fallen Comrades

Lieutenant Colonel Tony Sherman

Lieutenant Colonel Tony Sherman of the 304th Civil Affairs Brigade, Philadelphia, Pennsylvania, died of a heart attack in Iraq. Lieutenant Colonel Sherman was the Assistant G3 for the Brigade. A Catholic Mass for Lt. Col. Sherman and burial were in Pottstown, Pennsylvania. Brig Gen. Steve Hashem, commander of the 353rd Civil Affairs Command, was the senior officer representing the Army at the funeral. There were a large number of persons from Pottstown and from the Philadelphia area Civil Affairs community in attendance at the funeral. Lieutenant Colonel Sherman is survived by his wife Lisa and a son Grant.

Lieutenant Colonel Charles Buehring

Lieutenant Colonel Charles "Chad" Buehring, who was serving in Baghdad as PSYOP Officer, ARCENT/CFLCC/CJTF-7, was killed during a rocket attack on the Al-Rasheed Hotel. He is the first PSYOP soldier killed in Iraq. In addition to PSYOP assignments, Lieutenant Colonel Buehring served in the past in Civil Affairs and Special Forces assignments. He was buried in Arlington National Cemetery. Lieutenant Colonel Buehring is survived by his wife Alicia and sons, Nick and Drew.

Captain Paul J. Cassidy

Captain Paul J. Cassidy of the 432nd Civil Affairs Battalion, Green Bay Wisconsin, died of non-combat injuries in Iraq. Captain Cassidy had in the past serviced in both the 432nd and the 415th Civil Affairs Battalion, Kalamazoo, Michigan. He served with the 432nd in Operation Desert Storm. With the 415th he deployed to Bosnia in 1996 and to Kosovo

"Comrades" cont'd on page 10...

Want to Work in Iraq or Afghanistan as a Civilian? Go to SOFIA

This article is for Civil Affairs soldiers who are experienced, talented, and recently retired or separated from service. Mr. Craig Duehring, Principal Deputy Secretary of Defense (Reserve Affairs) recently contacted the Association and asked that it make members aware of the opportunities to serve as civilian employees of the U. S. Government in either Afghanistan or Iraq. Mr. Duehring urges those who are “highly motivated and highly qualified” and are “recently retired or separated Civil Affairs personnel” to consider opportunities in Iraq and Afghanistan. These jobs are advertised on a website established by the White House Liaison Office in conjunction with the Iraq Coalition Provisional Authority (CPA). Here is the website announcement of this program:

“The Department of Defense is seeking to hire highly skilled and deeply motivated civilians to assist in rebuilding the nations of Iraq and Afghanistan. Individuals will be hired by the department through the U.S. Army, which is the executive agent, for a 12-month period with the option to extend. Interested applicants should search under Available Opportunities for vacancies in Iraq and Afghanistan.”

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in 1998. He was assigned to the 432nd for deployment to Iraq. Captain Cassidy is survived by his wife Susan and a son, Collin. (DAW) 

Brig. Gen. Steve Hashem, representing the grateful people of the United States, presents Lt. Col. Tony Sherman’s coffin flag to Ms. Sherman (S&S photo)



So what about this “Trip to SOFIA”? SOFIA is the name of the website where you can get information about civilian service in Iraq or Afghanistan. This is where you can make an application to work there. SOFIA is the acronym for **Support Our Friends in Iraq and Afghanistan**. The SOFIA website lists jobs available and also provides the tools to prepare and submit your resume for consideration. The website address is: <http://cpolwapp.belvoir.army.mil/sofia/>.

During a recent visit to the Pentagon, MG Berkman, President Emeritus of our Association, met with Mr. Duehring to discuss the SOFIA program. (DAW) 

Donate Your Airline Miles

If you have airline miles please think about donating some to Operation Hero Miles. U. S. Congressman “Dutch” Ruppersberger of Maryland recently started Operation Hero Miles that allows donated frequent flyer miles to be used by troops returning from Iraq on emergency leave or R and R leave. Uncle Sam currently gets the service member to Baltimore, Dallas-Ft. Worth, or Atlanta. From that point the service member must pay for transportation to his or her final destination. Frequent flyer miles donated to Operation Hero Miles can help troops get on home with less financial burden.

More details are at the Operation Hero Miles website <http://www.heromiles.org/index.html>. You can also do a Website web search for Operation Hero Miles. (DAW) 

Maj. Gen. Berkman Meets with Pentagon Leaders

Earlier this fall Association President Emeritus, Maj. Gen. Bill Berkman, was called to Washington and the Pentagon for meetings. General Berkman served in the past as the Chief of Army Reserve and as the Military Executive to the Reserve Forces Planning Board. It was in the capacity as an “alumni” of these organizations that he was called to Washington.

While in Washington Maj. Gen. Berkman made courtesy visits representing both our Association and the Civil Affairs Corps. Included were visits with: the Honorable Albert C. Zapanta, Chairman of the Reserve Forces Policy Board; the Honorable Thomas W. O’Connell, Assistant Secretary of Defense (Special Operations/ Low Intensity Conflict); the Honorable Craig W. Duehring, Principal Deputy Assistant Secretary of Defense (Reserve Affairs); and Lt. Gen. James R. Helmly, Chief of Army Reserve. In each meeting General Berkman was an advocate for a strong Civil Affairs capability in the U. S. military, and of Civil Affairs as a core competence of the Army Reserve.

There have been several positive results from these visits. The Association has been asked to help publicize the SOFIA program opportunities for service in Iraq and Afghanistan. The Association has also been asked to co-sponsor a Post-Conflict Stabilization and Reconstruction conference that will be on Saturday afternoon, 24 January 2004 at the Reserve Officers Association building in Washington.

During these visits, General Berkman as Chief of the Civil Affairs Corps, recognized Mr. Zapanta, Mr.

O’Connell, and Mr. Duehring as Honorary Members of the U. S. Army Reserve Civil Affairs Corps. Each was presented with an Honorary Member Certificate and a Corps Medallion. Lt. Gen. Helmly was earlier made an Honorary Corps Member at the Association’s January 2003 Board Meeting. (DAW) 



The Honorable Albert Zapanta, Chairman of the Reserve Forces Policy Board, receives the Honorary Member of the Civil Affairs Corps certificate from Maj. Gen. Berkman, Chief of the Corps (S&S photo)

Life Members

The Association thanks our new Life Members and those who have paid a Life Membership dues installment. These soldiers are: Darryl Beplay, Larry Blount, Charles Cosenza, Stanislas de Magnienville, Kay Gonzales, Bryan Hanes, William Hollingsworth, Tina Kent, Timothy A. Kohring, Steven A. Kvaal, Richard Leonard, Michael Lewis, Edmund L. Luzine, James Marce, Thomas J. Matthews, Mark Stevens, Michael Sullivan, and George B Walsh.

During this period of time when our Civil Affairs soldiers are overseas, the financial support of our new Life Members has been important. (DAW) 

Deja Vu: "Who's in Charge?"

By Brig. Gen. Dennis A. Wilkie

In an earlier article about Maj. Gen. Hilldring I discussed the WWII tug of war in Washington for authority over Civil Affairs. During the first months of WWII it was unclear who had the responsibility for Civil Affairs in liberated and occupied territories. Sometimes it was the Army. Some times it was a civilian agency, committee, or board. Sometimes there was shared responsibility. It was not until March 1943 that the Army's Civil Affairs Division was formed. It was in November 1943 that President Roosevelt finally agreed that Civil Affairs was an Army responsibility. This final resolution came almost two years into the war and after the failure of earlier mixed sharing of responsibility.

Going back earlier in time and prior to the Japanese attack on Pearl Harbor, the Army had quietly begun planning for a Civil Affairs force. The Provost Marshall was given this responsibility. His Civil Affairs school at the University of Virginia in Charlottesville was planned in late 1941 and opened in the spring of 1942. By June of that year the tug of war for Civil Affairs leadership had begun in earnest. There were civilian agencies in Washington that felt they were better qualified to have Civil Affairs responsibility. A June 1942 letter from the War Relief Control Board to President Roosevelt indicates the intensity of the competition. It contained comments like "The students at the SMG (School for Military Government) were not 'first class men'"; "The role of civilian governmental agencies was not appropriately factored into the Army's Civil Affairs plans", and "...more consideration should also be given to the use of private agencies with experience in the foreign field..." The letter concluded with a suggestion that the President call for an investigation of the School for Military Government and the Army's Civil Affairs plans.

President Roosevelt did this with a letter he sent to the Secretary of War (now would be Secretary of the Army), Henry Stimson. The President asked for a complete explanation of the School and the Army's Civil Affairs plans. He asked for a list of the students at Charlottesville and a description of their qualifications. He said the Army should have first discussed this matter with him. He concluded by saying "The governing of occupied territories may be of many kinds, but in most instances it is a civilian task and requires absolutely first-class men and not second string men..." My characterization of the Army's response is "Fine. We'll try hard to make it work". As it happened, it was another year before there was a resolution of responsibility for WWII Civil Affairs.

Looking back in time it is obvious that the President didn't help our country's preparation and organization for WWII Civil Affairs. Correspondence at the time shows he was supported by those in Washington who suspected the Army of non-democratic tendencies, and also of having a desire for an imperial United States.. Looking back in our history Roosevelt would have seen variety in U. S. territorial occupations. General Scott in Mexico had an all-Army show. His performance was so good he was offered the Presidency of Mexico at the end of the war and occupation. Reconstruction of the South and the government of the Philippines had joint civilian and military responsibility. Here results were mixed. Many families left Reconstruction in the South for Texas and other points to the west. The most recent example for President Roosevelt to consider, and one that happened in his life time, was WWI. As we are told by Third Army's Col. Irwin L. Hunt in his famous March 1920 "Hunt Report", there was no U. S. preparation for its WWI military government role in Germany. In May 1919, months after fighting was over, a U. S. civilian commissioner sent to Germany was only then making recommendations to President Wilson for the proper U. S. role in the Rhine.

An aspect of early WWII that supports Roosevelt and a strong civilian involvement in the government of liberated and occupied territories is that the first action planned for the U. S. Army was Operation Torch in French North Africa. France was nominally an ally against Germany and Italy in North Africa, but it had a Vichy Government which was at least in complicity with the Nazis. (Remember Bogart and Bergman in Casa Blanca) The United States and Great Britain had a dicey political situation in North Africa which obviously required political consideration. (To learn more, read Atkinson's *An Army at Dawn: The War in Africa, 1942-1943, Volume One of the Liberation Trilogy*)

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...“*Deja Vu*” cont’d from page 12

For the occupation of North Africa Roosevelt appointed a civilian, Robert D. Murphy, as “Operating Executive head of the Civil Affairs Section and Advisor for Civil Affairs under General Eisenhower”. In his directive to Murphy written in September 1942, Roosevelt said “You will work in close cooperation with General Eisenhower ... in the preparation and execution of plans of a civil and political nature for the occupation of French North Africa by American Military Forces”.

General Eisenhower in a contemporary letter to General Marshall had this reaction to these instructions given to Murphy:

“I have gone over Murphy’s directive very carefully. I hesitate to raise an issue which may cause you any embarrassment, ... as I have the utmost confidence in his judgment and discretion (speaking of Murphy), and I know that I will be able to work with him in perfect harmony. However, as I am responsible for the success of the operations, I feel that it is essential that final authority in all matters in that theater rest with me, subject only to the Combined Chiefs of Staff and the President.”

Ike goes on later in this letter to General Marshall, here speaking about what he saw as an issue of divided U. S. Civil Affairs responsibility:

“There is the possibility unless the directive is revised ... , there may develop in the minds of the French officials, after my arrival, the idea that there is division of authority between the American civil and military officials. I am sure that Murphy will agree with the foregoing and with the necessity of presenting the French with a clear-cut and single authority.”

Looking back at all this we see the President giving Murphy the responsibility to plan and execute Civil Affairs in North Africa. Murphy is told to “cooperate” with Ike, but that seems to be the limit of the relationship. We

see Ike being the good soldier that he was, being positive, but at the same time saying he really doesn’t like what he sees as split responsibility in the Civil Affairs plan he has been given.

What finally happened? The civilian organization simply didn’t have any capacity or the capability to do the job it had been given. It didn’t have the people on the ground. It wasn’t able to get or to distribute the food and other physical needs of the civilian population. It did not have the where-with-all needed. In addition, the U. S. civilians were poorly organized. They were a collection of committees, agencies, offices, government corporations, administrations, and so forth. In reality the military had it all. It had the priorities for resources and the control over any ability to move or distribute resources. The military had organization and manpower.

All was not lost, but it did take another year to reach a final resolution of responsibility for U. S. WWII Civil Affairs. The negative experience in North Africa where there was split responsibility and insufficient civilian capability speeded this resolution along. During the winter of 1942 - 1943 the Army continued to insist that it be solely responsible for Civil Affairs in liberated and occupied territories. Eisenhower, Marshall, McCloy, and Stimson finally won this tug of war. The Army’s Civil Affairs Division was formed in the Spring of 1943. Maj. Gen. Hilldring became the Chief of the Civil Division shortly after it was formed. (He had been G-1 of the Army early in the War. He then was a division commander for a period before returning to Washington for this assignment.)

It was not until the fall of 1943 that the President finally relented. Here is his November 10, 1943 directive to Mr. Stimson, Secretary of War:

“Although other agencies of the Government are preparing themselves for the work that must be done in connection with the relief and rehabilitation of liberated areas, it is quite apparent if prompt results are to be obtained the Army will have to assume the initial burden I envisage that in the event of a German collapse, the need for the Army to undertake this work will be all the more apparent.

“Therefore, I direct that you have the Army undertake the planning necessary to enable it to carry out this task to the end that it shall be prepared to perform this function, pending such time as civilian agencies must be prepared to carry out the longer range program of relief.”

Though the Army now had the unquestioned lead for Civil Affairs, this does not mean there was no cooperation between the Army and civilians in our government. Soon after being appointed Chief of the Civil Affairs Division, Maj. Gen. Hilldring established the *Ad Hoc* Economic

“*Deja Vu*” cont’d on page 14...

Rescuer Medceur 2002

A Civil Affairs Exercise In Lithuania

by William T. Wilson

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Our Civil Affairs exercise team's first day in Lithuania was in the town of Klaipeda. It was "Battle Day". This day is the anniversary of the Battle of Teutenberg which occurred in 1410. At Teutenberg a coalition of Lithuanian, Estonian, Polish, and Russian troops defeated the Teutonic Knights and (again and/or for a while) stopped the eastward spread of German influence. People here remember that it was Lithuanians who led the victorious Slavic army. The battle is celebrated as one of the important events in Lithuanian national history. It started a period of Lithuanian dominance of eastern Europe from the Baltic to the Ukraine.

Our Civil Affairs Exercise - Rescuer/Medceur '02 - was EUCOM-sponsored and NAVEUR-led. It was part of a program called Partnership for Peace (PfP). The exercise

...*"Deja Vu"* cont'd from page 13

Committee. He was the Chairman. The regular members were the Departments of State, War (Army), Navy, and the Foreign Economic Administrations. As time went on, other basically civilian committees were formed that had certain responsibilities for the people and our relations with liberated and occupied territories. Some of these civilian committees had general responsibilities. Others were responsible for selected activities in one country only. By the end of the war, relations between the Army and the civilians had evolved to an agreeable point. The Department of State was primarily responsible for policy regarding liberated and occupied territories. The Army was primarily responsible for implementing and administering this policy. The Army was responsible for "boots on the ground" Civil Affairs. The Army retained this responsibility for a number of years following the end of the War.

(Author's note of thanks. Col Eli Nobleman provided the materials for research for this article. Col. Nobleman was a distinguished WWII Civil Affairs officer during combat, and later a Military Government Judge in Bavaria. References for this article were an article titled "Coordination of Military and Civilian Civil Affairs Planning", by Army Historian Edwin J. Hayward and found in the January 1950 *Military Government* issue of "The Annals of the American Academy of Political and Social Science", and the Department of Army Military History Special Study, *Civil Affairs Soldiers Become Governors*, compiled by Harry L. Coles and Albert K. Weinberg) 

was in July 2002, and involved troops and civilians from ten countries: Lithuania, Latvia, Estonia, Norway, Sweden, Denmark, Poland, Germany, Belarus, Russia, and the United States. Lithuania's president spoke at the opening ceremony. There were also remarks at this time by the U.S. ambassador to Lithuania; by Rear Adm. Hart, the exercise Joint Task Force Commander; and Gen. Cronkaitis, chief of the Lithuanian armed forces and a former colonel in the U.S. Army.

U.S. personnel were deployed in all three Baltic republics - Latvia, Lithuania, and Estonia.. Active component and reserve SeaBees provided real-world construction assistance to orphanages, healthcare facilities, and the military forces of the three host nations. There were Search and Rescue operations in Latvia. The USNS Comfort, one of only two hospital ships in the U.S. Navy, made port calls in all three Baltic states, ending in Estonia. The Comfort has extensive capability, and would be the seventh or eighth largest hospital in the United States in terms of number of beds. Integration of a hospital ship into the exercise was one the NAVEUR commander's top training priorities.

Civil Affairs soldiers from Staten Island's 353rd Civil Affairs Command., led by Col. Ronald Nash, were in the Rescuer CPX in Klaipeda. The humanitarian crisis in the exercise scenario precipitated formation of a JTF Baltic. The scenario was an eerie prediction of events that actually affected much of Europe one month later. A series of unprecedented summer storms created uncontrolled flooding on the Nemunas River and along Lithuania's border with the Russian Kaliningrad Oblast.

"Lithuania" cont'd on page 15...

...*"Lithuania"* cont'd from page 14

Although the Nemunas floods every year, in the exercise the great volume of rain created an extreme problem of displaced persons. In the exercise it was necessary for the Joint Task Force to concentrate on the crisis planning aspects of this humanitarian assistance mission. The exercise crisis action planners were required to respond to requests from the Lithuanian Civil Protection Authority, IOs, and NGOs. They found themselves in a continuing frenzy of activity.

Lithuania is not yet in the European Union. Prices are low in the service sector, as well as for many goods, including amber that still washes up on Baltic shores. The Lithuanian people display an energy and outgoing sense of community that I think promise bright things for the future of this Ohio-sized country.

On the afternoon of our arrival in Lithuania our jet-lagged Civil Affairs team managed to get to the center of town in Klaipeda. In the whirl of Battle Day festivities, Spec. Basil Gad put his bottle on an empty table and turned around. When he turned back he found the bottle had disappeared. A young Lithuanian woman had picked it up and was standing near. With her expressions she asked if he wanted it back, and pointed to her cheek at his affirmative response. A kiss was the price for the return ... or maybe it was the price for her to keep the beer. In any case, Spec Gad decided to decline the offer. I think he should have accepted. It would have supported our mission of developing better relations with the Lithuanian people. It would have been as step forward for better international understanding. Oh well, in our Civil Affairs work it is one tough inter-personal decision after another. *(Lt. Col.(P) William T. Wilson, 353d Cmd., was the operations officer in the NAVEUR CAP3 shop.)* 

From the Secretary - Treasurer

On-Line Membership Registration

Persons can now join our Association on-line and pay their Association Membership dues on-line. The Association is using PayPal to do this. We evaluated getting a credit card account with our bank, but determined this was too expensive for the amount of on-line payment activity we have. I'm not encouraging you to use this on-line capability. There is a cost relative to getting your check in the mail. However, this is a service we provide in our effort to stay up-to-date with the capabilities offered by others and available modern technologies. We will have an on-line store in the relatively near future.

2004 Association Membership Solicitation

Historically the Association has solicited Association membership of Civil Affairs unit members through our Civil Affairs units. We will continue to do this. Unit commanders and senior full-time staff members will each receive a 2004 Association membership solicitation package in late December. DoD ethics regulations permit commanders to designate a unit member to solicit memberships in military professional associations. Commanders can even say that they are a member of a certain association, and that they feel the association supports our national defense. Commanders must not say anything to unduly influence a unit member to join. *(DAW)* 

Retired Air Force Major General Made Honorary Member of the Corps

Members of the 412th Civil Affairs Battalion in Columbus, Ohio joined to present to Maj. Gen. USAF (Ret.) Todd Stewart, PhD a certificate designating him as an Honorary Member of the Civil Affairs Corps. General Stewart, a 34 year Air Force veteran, is Director of the International and Homeland Security Program at Ohio State University. This presentation was made by Cpt. Francisco Morera and SFC Gregg Becker of the 412th. In this presentation they said that General Stewart's work at OSU and the service by members of the 412th in Afghanistan both serve to make our country more secure. *(Report by SFC Becker)* *(DAW)* 

Front Line Units Change Commanders

Two Civil Affairs battalions that saw front line service earlier this year have new commanders. The prior commanders who lead this expeditionary service are now in new Civil Affairs assignments. One of these battalions is still in Iraq. This is the 422nd of Greensboro, North Carolina. The other, the 450th of Riverdale, Maryland, recently returned from service in Afghanistan.

422nd Civil Affairs Battalion

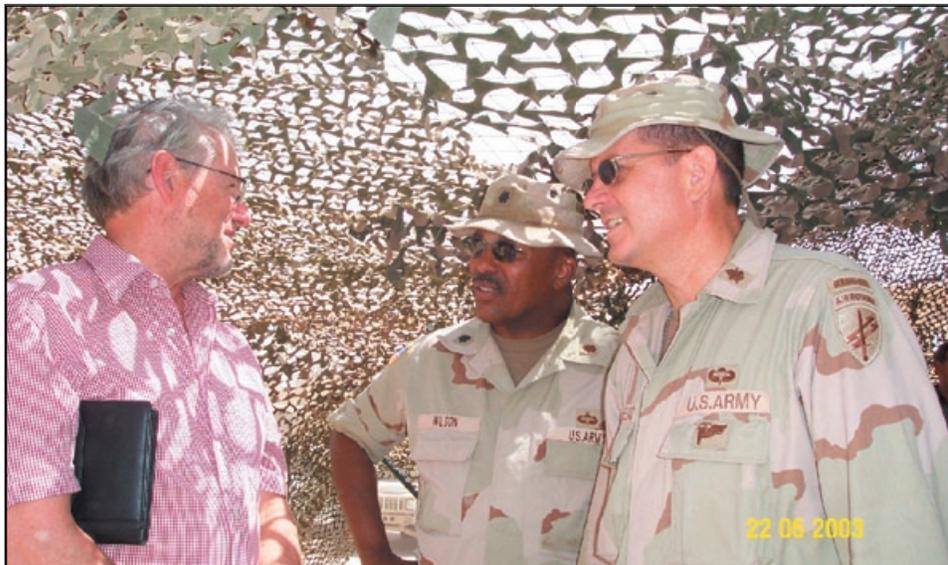
The change of command for the 422nd was on 15 August 2003 under clear skies in Baghdad, Iraq. Lt. Col Alan King relinquished command of the 422nd to Lt. Col. Dallas Wurst, III. The ceremony was held at the Baghdad Parade Ground with the giant crossed swords as a backdrop. There were a number of prominent leaders in attendance at the ceremony. Included were: Ambassador Hume Horan, former Ambassador to Saudi Arabia; Maj. Gen. Donald Campbell, former commander of USACAPOC, a Past President of our Association, and at that time a Senior Advisor for the Iraqi Ministry of Justice; BG John Kern, commander of the 352nd Civil Affairs Command; Brig. Gen. John Deverell, British Army; and Brig. Gen. Luis Hernandez, Assistant Deputy Commander for Support, 1st Armor Division. Also present were the former Iraqi Minister of Finance; former members of the Iraqi Parliament; and the former Deputy Chief of Staff for Operations of the Iraqi Army.

In his comments Lt. Col. King noted that in January 2003 when the unit was mobilized it was prepared for service. It had a readiness posture of 124% strength and 86% duty qualification. The unit crossed the berm into Iraq with the 3rd Infantry Division (Mechanized) on 21 March 2003. By the mid-April the battalion was the sole Civil Affairs unit in Baghdad.

Lt. Col. King said the leadership qualities and courage in the 422nd were proven early in the war. His soldiers exceeded every expectation

Lt. Col King continued by paying tribute to the member of the battalion who had been killed in action and the several members of the unit who had been wounded. Spec. Mark Bibby was killed on 21 July while on a mission to ensure safe drinking water for the people of Baghdad. Wounded in action were: Capt. Damone Garner, Staff Sgt. Robert Laverick, Staff Sgt. Erik Killion, and Spec. Sharmine Terry. Lt. Col King noted that the courage and tenacity of the soldiers in the 422nd was proven by the fact that 20 unit members had been decorated with awards for valor. Five had received the Purple Heart. He said his Civil Affairs Reserve soldiers had proven they were up to the task assigned to them. (Report by Lt. Col. King)

"Front Line Units" cont'd on page 17...



In Karbala Iraq. Mr. Costello (left), a voting specialist representing the Coalition Provisional Authority (CPA), talks with Lt. Col. Wilson, and Col. Whitehead who are members of the 358th Civil Affairs Bde. Government Team. They are discussing the importance of helping the Iraqi people establish a functional voting system. (Govia, 358th photo)

Some “Lessons Learned” From A Civil Affairs Combat Doc

By Colonel Warner Anderson

Civil Affairs is vulnerable because a lot of the troops, including senior leaders at the O-6 level, don't consider themselves combat troops. As an anthropologist/physician, I understand the mind set here, but there's still that peculiarly West-European cultural value that if our hearts are pure, we'll somehow be protected.

A second vulnerability comes from the Big Army not taking Civil Affairs seriously, so it deploys with flak jackets instead of body armor, no training in evasive driving of HMMWV, Berettas instead of real weapons, and so on. Okay, the last item is because we have so many bosses, all carrying pistols. So you get into a HMMWV and you'll often find 3 M9s and one M16. Also, no smokes and no frags. Smoke is invaluable for marking your position - I know of 2 incidents involving Civil Affairs casualties in which the FLA passed right by the scene because no one could mark it with smoke. Remember, AMEDD is worrying about ambush, too.

No commo is a problem. SINGCARS is of little use if you don't have a big commo support piece. We all bought and used the GMRS Motorolas, but when we were ambushed, we were pinned down without any commo to higher headquarters. Very bad feeling - can't call for QRF, fires or MEDEVAC.

Bring your GPS Most of us brought our own but a lot of the guys didn't turn them on until they were in the field, and then it's too late. I was in a convoy in which the convoy commander had missed his RON, overshot it by 70 km, night was falling and he was convinced he hadn't passed it yet. So he was heading hell-bent for leather directly towards Iraqi lines. One wrong turn and it's “Blackhawk Down.”

I think Civil Affairs needs to do a couple things in the health care field. First, recognize the contribution to stability that health care services represent. Rename the PHT - it's not all about public health, it's about the whole health package, including acute and chronic services. So it should be called simply “Health team.” Also, the CACOM team should be named “National Health Team” or “Strategic Health Team” to keep the roles clear and keep the CACOM team from stepping on the BDE and BN teams' turf.

Another thing, Civil Affairs should formalize a medical planning cell immediately to get these lessons learned institutionalized to enhance the mission and save some lives. We were particularly successful in Iraq, but the mission could have gone either way. 

...“Front Line Units” cont'd from page 16

450th Civil Affairs Battalion (Airborne)

The setting for the change of command for the 450th Civil Affairs Battalion (Airborne) could not have been more different from that of the 422nd. It was on an overcast day and in the Reserve Center drill hall in Riverdale, Maryland. Lt. Col Stephen Walker relinquished command to Lt. Col. Christopher Carney. Col Guy Sands-Pingot, commander of “450th” cont'd on page 19...



At the change of command for the 450 th Civil Affairs Bn. (Airborne), former commander, Lt. Col. Walker passes the unit colors to Maj. Schumann. On the left is new commander Lt. Col. Carney. On the right is Col Sands, commander of the 360 the Civil Affairs Bde. (Airborne) (S&S photo)

Bingham Talks at AUSA

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Former USACAPOC commander Brig. Gen. Bruce Bingham was a speaker at the recent AUSA fall conference in Washington, DC. He presented the AUSA Institute of Land Warfare paper that he, and Colonels Daniel Rubini and Michael Cleary wrote. This paper, "U. S. Army Civil Affairs - The Army's Ounce of Prevention," was reviewed in the previous issue of the *Scroll & Sword*. Several Association members attended this talk, including: USACAPOC commander, Maj. Gen. Althshuler; Brigadier Generals Sandy Davidson, Jack Kern, and Dennis Wilkie; and Colonels Jim Carr, Bob Fiedler, Herman Frankel, Wendell Hodgkins, Irv Lindley, Frank Romano, and Phil Stage. (DAW) 



Following his AUSA presentation, Brig. Gen. Bruce Bingham talks with Brig. Gen Jack Kern. (S&S photo)

New Laws Benefit Reservists

On Monday, November 24, President Bush signed into law the National Defense Authorization Act for Fiscal Year 2004. Earlier in the month on Veterans Day the President signed the Military Family Tax Relief Act. These two laws contain a number of new benefits for service members - Active and Reserve - and their families. Included are:

- Full Commissary Access for Reservists
- Concurrent Receipt of Disability Pay
- Combat-Related Special Compensation Revisions
- Survivor Benefit Plan Annuities for Surviving Spouses of Reservists

- Increases in Death Gratuity
- Limited TRICARE for Reservists
- Pay Raises averaging 4.15% for all components
- Bonuses and Special Pay Authorities

There is a new benefit for Reservists who must travel over 100 miles to Reserve duty training. Expenses for this travel are now deductible "above the line," meaning it is not necessary to itemize deductions in order to take this travel expense deduction. (DAW) 

Civil Affairs Soldiers Complete Army War College

These Civil Affairs Soldiers were in the most recent graduating class of the Army War College: Col. David Allen, Col. Darrell Branhagen, Col. James Brown, Col. Robert Chevas, Col. Larry Clayton, Col. Randy Crowder, Col. Michael Finn, Lt. Col. Mark Hendrix, Col. Richard Perry, Lt. Col. Robert Vorisek, and Col. Douglas Wallace.

Colonels Allen and Hendrix are two of the five in the class who received writing awards from the graduation speaker, FORSCOM Commander Gen. Larry Ellis.

CAA



Lt. Col. Hendrix and Col. Allen shown with their War College Writing Awards

New CA Units

The newest Civil Affairs unit activated in the Army Reserve is the 492nd Civil Affairs Battalion in Phoenix, Arizona. The 492nd follows the 451st recently activated in Pasadena, Texas (Houston) and the 412th which was activated two years ago in Whitehall, Ohio (Columbus).

...“Front Line Units” cont’d from page 17

the 360 Civil Affairs Brigade (Airborne) participated in the ceremonies and passed the unit guidon to Lt. Col. Carney.

This change of command was a subdued affair. It was more a quiet family gathering than anything else. The 450th had recently returned from a one year mobilization and deployment to Afghanistan. Soldiers and their families in the Reserve Center were relishing their reunion. Some 450th soldiers were missing, still at home on leave following their return.

In keeping with the family gathering atmosphere, there was a second ceremony in the drill hall this day. In this the leaders and members of the unit’s Family Readiness Group were recognized for their service. Sue Carew and Cindie Walker received multiple awards and recognition which included: the Volunteer Award, Phone Tree Award, Appreciation Award, and Family Readiness Service Award. Sue, Cindi, and Sue McKinley all received the U. S. Army Commanders Award for their Family Readiness Group service. (DAW) CAA

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